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Thursday, October 14, 1982

# Shares in STC go up for sale

STANDARD Telephones & the market outside North ment of its withdrawal from System X production with plans for the sale of 40% of its shares owned by its parent ITT. STC says the events are unconnected.

The sale, which is to begin this week, is the second biggest ever conducted by the London Stock Exchange. If successful it will bring ITT £210 million, while reducing its holding to 35%. Previous sales of 10% and 15% of the shares were made in 1979 and

ITT chief executive Rand Araskog said the sale was consistent with the company's policy of seeking public ownership for tele-communications subsidiaries serving predominantly local markets. He also said that if the company could not be number one in the bulk production of System X, it was not prepared to be number two making something to another

company's design.
-- STC-makes 60% of its sales to British Telecom. Its initial compensation for withdrawing from the System X programme is to be a £100 million increase in orders for the TXE4A computer controlled

analogue exchange which it deeloped and has started delivering. Possibilities for its future involvement in public switching in the UK include the speculation that it may tie up with LM Ericsson to sell a version of Ericsson's

LINE NOISE !

DISGRUNTLED with the Socialist policies of French Prime Minister Mitterrand, IBM is understood to be taking a close look at its European investment strategy. And the UK could be the beneficiary of the distrust

of foreign companies across the pond. Government ministers, including Industry Secretary Patrick Ienkin, will be visiting Havant soon for "discussions". Jenkin said last week in Brighton that the dominance of

IBM does give the government cause for concern, but he stressed the company was determined to be "a good citizen" wherever it is. The

government keeps "very closely in touch" with IBM, he said, and he

issured his audience that the company had been of enormous benefit to

ACORN'S next microcomputer offering, the Electron, looks like missing out

on this year's run up to Christmas. Problems with yields of the ULA at the heart of the £150 32K machine make it likely to be January or February before the machine is available in significant numbers.

THERE are strong indications that users of the new ICL DMl distributed mainframe will be offered a choice of operating systems. Not only will the much-maligned VME be available, but TME as well. And a

third, far more illustrious operating system is set to make a comeback on the machine destined to take ICL into the 1990s. Its name? George 3.

ALL is still not well with DBC's authorised terminal distributor programme. The company is discussing new proposals with the dissatisfied UK distributors. There are five terminal firms and two authorised industrial distributors.

THE much-heralded Alvey report into how the UK is going to beat the Japanese at their own game over the next five years has so far caused about as much reaction in the UK computer industry as a loud long yawn. According to sources close to Whitehall, Minister for IT Ken Baker was hoping that Alvey would recommend positive collaboration with the Japanese, but not come up with an open-handed demand for money which the government has all along made plain was not going to be available. In the event Alvey has probably collected himself a hail and farewell for ignoring both sides.

ACCORDING to reports coming from the US, the BTG is now considering a sell-off of the Inmos factory in Colorado in order to fund the operation at Newport. The reports follow to far unsuccessful attempts by Inmos director Richard Petrie to raise private smance in the US last year (see front page story).

But STC executives say the market will not be particularly profitable because prices will fall rapidly as volumes build up. By 1987
System X production was expected to account for only 8% of its

At the same time, the company is going to the market with an ex-pected increase in sales of 12% this year and a rise in pre-tax profits from £50.6 million to £63 million.

Repercussions from the changes to the System X team range from a renewed possibility of gaining £16 million in government funding for development work aimed at export markets to the probable disband-ing of the British Telecommunications Systems consortium in

which STC was a partner. Under the new arrangements Plessey and GEC will take over responsibility for development and production. They will carye up an initial £250 million worth of British Telecom orders between them and will then compete for

The BTS consortium has since its foundation in 1979 concentrated on generalised promotion of System X, handing over to a designated lead contractor as negotiations got more specific.

This arrangement has not led to

# Wang to build plant at Stirling

by John Kavanagh
THE high-flying office automation company, Wang Laboratories, is teaming up with Stirling University in a £38 million plan to build computers on the Scottish university's campus.

The new factory will bring 700 jobs over the next five years. It will make a broad range of pro-ducts, although details have yet to be finalised: the company says its 65% growth rate in the UK means it needs to be as flexible as possible to meet the changing

Wang's products include a 16-bit microcomputer, 32-bit minis and complete office automation systems, including voice message

andung. "Stirling has a very strong computer science department and we are sure there will be cooperation and research spin-offs," said a Wang spokesman. "And 40% of the staff will be graduates in management and engineering jobs, so it makes sense to be linked to a university."

The spokesman added that most of Wang's business came from the South-East and the factory would give it a greater presence in the North.

The company's only other major manufacturing centre outside the US is in the Irish Republic. It has recently announced expansion plans for its Limerick factory which will take the workforce to 800. It also has an electronic factory in Taleson.

electronics factory in Talwan.
A Scottish Office spokesman said the move confirmed Scotland's position as the electronics manufacturing centre of Europe. Companies ranging from IBM and NCR to Motorola and Nippon Electric have big operations



### IBM users still angry

IBM's response to the Computer Users' Association's criticism of its pricing policies is described as unatisfactory by CUA chairman

John Grant.
"We have had a written response from IBM which was not completely satisfactory. We are sounding out Council members at the moment with a view to drafting our own response.

It seems unlikely that IBM will withdraw any of the price increases which were announced in August, and described by the CUA as "exploitative". The CUA wrote to IBM complaining that price inby 14%-15%, and added that this was unacceptable since both inflation and interest rates had fallen substantially since IBM's last price

increase in February 1982.
The CUA asked why, in the light of lower interest rates and single-figure inflation, IBM found it necessary to raise prices on a six-monthly basis. In fact, the August rise represented the fourth significant price rise in little over 15

The significance of the last price rise is that IBM has increased the costs of using its top-line 3081

### Hunt cable report eagerly awaited

report to the Home Office on the proposed national wideband cable network was eagerly awaited ear-

lier this week.
Potential investors wanted to hear that the arrangements would be stable over a period long enough to get them into profit, probably 20 years at the least, and that there would be few restrictions to inhibit cable publishers.

Potential service operators such as Racal-Oak, Tesco, Debenhams, Thomas Cook, wanted to see arrangements that would foster the fastest possible growth in subscriber numbers.

British Telecom and its union

wanted to see the greatest possible opportunity for BT's involvement in building the network, so that it would enhance rather than undermine investment in its telecommunications and data networks.

The broadcasters were con cerned to protect their over-the-air services from excessive competi tion for scarce advertising evenues, audiences and program

Hunt was asked to report of social and commercial implications such as the above-mentioned and to make recommendations on issues such as whether there needed to be a separate body to regulate the industry and whether service providers should be allowed to operate their own local networks.

But a major area for concern has the providers and a service or networks.

been whether the network or net works should be based on optic fibre or coaxial cable and whether they should be in the form of an unswitched tree or a hierarchy Private backing for Imperial switched star networks.

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CMC to take

on more staff

**HEMEL HEMPSTEAD-based** 

Computer Machinery Company last week announced a 56% in-

crease in orders for the nine

months ended September 24 and is to boost its staff. Some £32 million

of sales has been achieved compared with £20.5 million for the

The company, a subsidiary of US firm Microdata is planning to increase its headcount by 300 in

'750 jobs may go'

ABOUT 750 jobs will be lost and 140 offices closed if the Inland

Revenue accepts proposals to cen-

tralise income tax collection at its

two big ICL 2900 computer instal-lations in Cumbernauld, Scotland, and Shipley, Yorkshire. The

proposals are being considered by

Honeywell boom HONEYWELL'S profits are

booming, but it is selling fewer computers in the US. Third quar-ter figures released last week showed income up 35% to \$43.8 million, compared to \$32.4 million

for the same period in 1981. Chief executive Edson Spencer said that

US computer orders are down

management and unions.

same period last year.

Buoyant

Thursday, October 21, 1982 Number 831 35p

# Tories could cut value of Telecom 25%'

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BACKBENCH Tory pressure to sell off British Telecom before the ext General Election could cut the value of the company by 25%.

And the suggested move has added fuel to the opposition of British Telecom unions, which planned a 14-hour strike yesterday (Wednesselvenian). day) against the plans to sell 51% of British Telecom to private

At the same time BT is calling on the government to take over much of its £3,500 million debt so hat it is not immediately saddled th interest charges of £500 mil-

ments to shareholders.

Idustry Secretary Patrick Jenwants to introduce the enaing legislation to sell off BT next man. If it gets through by July, s predicted, he is expected to me under increasing pressure m backbench Conservative MPs want the share sale as soon as

The government's original in-lation was to push through the spilation but to put off the sale and after the election, which old be as late as 1984. The

A Department of Industry spokesman said Jenkin had no in-tention of issuing the shares before the election. But he added, "No one can foresee the date of the election. If it is well into 1984 that is a long time to wait and some backbenchers are asking, 'Why wait?' If the election was very late the Industry Secretary would need to consider the political

Leader Comment - Page 15

Douglas Hawkins, analyst at the stockbroker James Capel and Company, said, "Given that Labour would renationalise British Telecom if it won the election, the early sale of the shares could reduce expectations by 20% or 25%. It may well be even more drastic. The small punter in particular

would be terrified of buying."
Hawkins did not think the government would go for an early sale. "I see no advantage for the govern-ment," he said. "It would be better to be able to offer an attractive package after the election."

Meanwhile BT unions were

College software venture

starting their campaign against the sale. Three of the six unions - the 130,000-strong engineers' union, the POBU, the 30,000 BT mem-bers of the clerical CPSA and 7,000 people in the Society of Civil and Public Servants - were expected to support the call for a one-day strike. The three other unions, representing mainly man agers and supervisors, did not strike but are strongly supporting

the campaign.

Labour leader Michael Foothadow Industry Minister Stanley Orme and TUC general secretary Len Murray were due to speak at a rally in London. Marches were also planned for other cities.

The POEU walkout was expected to have the greatest effect on users. National organiser Hert Brewer said 30,000 members alone handled service faults. No faults or equipment installation would be dealt with. The CPSA walkout would mean no bills would be

"A day's strike is only a hiccur in business but it's just the start of our campaign," he said. The unions will be lobbying MPs and sending leaflets to customers.

# **European doubts** on UK data

by Kevan Pearson

DOUBTS whether the UK's proposed data protection legislation will meet the requirements of the Council of Europe were voiced last week. At a meeting of internain London, the government's White Paper on data protection failed to get a clean bill of health.

The implication at the Fourth oners meeting was that there are sioners meeting was that there are several shortcomings in the White Paper. But no one would go as far as to say that the proposals, if passed into law, would be insufficient to ratify the Council of Europe Convention on Data Protection. The UK is one of the signary or the convention. Imperial College Software Technology, or IST, plans to be a link among industry, commerce and universities, with emphasis on technology transfer.

We will be a commercial organisation, "emphasises Jim Feeney, managing director of the company in this country on software engineering, instition," emphasises Jim Feeney, managing director of the company in this country on software engineering, instition," emphasises Jim Feeney, managing director of the company and past head of Hoskyns. Reeney expects IST, which will identify expects IST, which will identify country on software services and development tools to reduce software maintenance costs. "We don't see the control of the company in the country on software engineering, involved in the company of the company."

Imperial College Software Technology, or IST, plans to be a link among industry, commerce and universities, with emphasis on the company. Citing the fragmentation of most of the company. In this country on software engineering, instation, "emphasises Jim Feeney, managing director of the company of the company. In this country on software engineering, instation," emphasises Jim Feeney, managing director of the company of the company. In the significant work in this country on software engineering, instation, which will incompany of the company. In the significant work in this country on software engineering, instation, which will incompany of the company. In the significant work in this country on software engineering, in the country of the company. In the significant work in this country on software engineering, in the country of the company. In the company of the company of the company. In the country of the company of the company of the company of the company. In the country of the company of the company of the company of the company. In the country of the company of the compa natories to the Convention.

larly to the exemptions on access to information held by the accurity forces, and the exemption of such computer systems to registration. oncern was also expressed about the proposal that there should be a in the UK. In most of the protection legislation, there are multi-member authorities.

cally published Alvey Committee

thout.

The software company hopes to commercial marketplace, one of the main recommendations Alvey made in the report on the future of the UK computer industry.

Expects IST, which will identify and develop innovations in soft-ware technology, to make a profit ourselves getting involved in the application software business," Feeney says.

Pactel estimates the present products and services as more than product and services are services as more t The data protection commi

Micro News... Software File .

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# protection plans

much further than that proposed for the UK. countries the multiple member commissions contain a security cleared member who has the

involving the security services. are no exclusions, though the subject's right of access may be restricted in some circumstances."

Attention was drawn particu-

benmark, Israel, France, Austria, Norway and West Germany, refused to be drawn about the

Job Vacancies.....32/55

proposals, even though in most cases the legislation that they en-force in their own countries goes

For example, in most of

Jan Freese, the Swedish Com-

#### Bureau sale

MOBILE radio firm Air Call has bought 75% of the UK's largest DEC bureau, Allen Computers International, to gain more computer expertise. Air Call is part of a major consortium bidding for a licence to provide a computer

#### authority to check on disputes Eire on the MAP

THE REPUBLIC of Ireland is to aunch a MAP type awareness programme to encourage Irish busi-nessmen to make more use of

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# Tops goes up market

by John Kavanagh
THE government's Tops training
scheme has gone up-market and is
backing 15 unemployed university
graduates on a Master's degree course in software engineering. The students, mostly engineers,

are specialising in robotics, image processing, automatic testing and other applications for industry.

and we selected the 15 for training for employment, not just for their suitability for the course," said Hugh Sharp, head of computing ing at the Manpower Services Commission, which runs Tops.

"I'm keen for the MSC to move away from purely basic training

and to put more effort into meet-ing the skill shortages at higher levels. This course will do something to help overcome the shortage of engineering people with software skills."

Sharp said the scheme did not overlap with the normal proce-dures for putting people on Master's degree courses. Applicants had to be at least 27 years old.

The students are attending the course at the Institute of Science and Technology in Cardiff. The MSC is paying the course fees and a Tops allowance to the students. Normally the Tops scheme i aimed at people who are 19 or over and who have been in work or unemployed for two years.







# Top men at odds on cabling of UK

of the UK were put last week by the top men in two companies with close interests in both the business and domestic user markets.

Mike Aldrich, head of Rediffu-

sion Computers and a co-author of a report on cabling published by the government in March, said the country should go shead with ca-bling as quickly as possible. He told a viewdata conference that digital data services could be available to up to 76% of households through a cable network by the end of the decade.

But Brian Manley, managing director of Philips Business Systems in the UK, said the gov-ernment should hold fire for tech-

by John Kavanagh
CONFLICTING views on the schedule for the proposed cabling lished last week, urged the government to make an early start and issue licences in 1983.

But Manley, giving his inaugural speech as chairman of the Institution of Electrical Engineers' veloped to provide fully interactive, user-to-user services.
"The government should think beyond 1985, when the technology

will be sorted out," he said. Consumer spending trends

could also hit the cabling plans, Manley said. "There is certainly no economic justification for cabling in 1983, even if it were technically feasible. And I question whether it will be economically viable just for cable television. There is strong competition for consumer spending from other entertainment areas

novelty of the home computer gradually wore off, but the At the same time the government's micro education schemes meant many schoolchildren were learning about computing. As a result the groundwork for demand for home information services was being done and there would be fast growth in the second half of the

home bringing a new breed of people: "knowledge workers" who would pioneer the idea of

He said that the knowledge worker would be a manager or professional who would be receptive to the idea of home computing in terms of convenience, fun and life-Manley said UK microcomputer sales had gone from 89,000 in 1980 go to the office just one a week.



# Hunt Committee sets out franchising guidelines

THE Hunt Committee has said that interactive banking and shopping services are desirable but should not be mandatory in cable layer, service providers and should not be mandatory in cable layer, service providers and programme makers.

services provided, and would follow up complaints. But it would not normally regulate or scrutinise the operation of the network. networks set up under a proposed

A new cable authority formed to award franchises to local network operators and oversee their performance is one of the main recommendations of the Hunt Committee, which reported to the government last week on the effect

allow the best package of proposals then ensure that the operator lived to be picked. The operating com- up to its promises on the range of

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the operation of the network.
Sanctions would include a reand to its subscribers, would need be specifically required, but would be a highly desirable feature of any proposal. The authority would award franchises lasting 10 years initially and eight years on renewal

of cable services on broadcasting.

The franchises would be initially and eight years on renewal to cover areas with up to 500,000

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Only the operating company, accountable to the cable authority

quirement to approve advertising schedules or TV programming plans in advance, and ultimately withdrawal of the franchise. In the latter case, an operator which also owned the cable would be required to sell or lease it to another operator on predetermined default terms to ensure continuity of ser-

Lord Hunt said that much of the evidence presented to his committee had tried to sell the idea of cable or to prevent it happening. assume the introduction of new cable systems and to consider how to do it in a way that was consistent with the public interest and which broadcasting services.

that the new cable systems would have at least 30 channels, but it did not concern itself with the design of the network, whether it should be based on optical fibre cable rather than coaxial cable, or what British Telecom's role should be. These issues did not affect whether interactive services could be run or whether TV programmes could be delivered satisfactorily, Lord Hunt

They were outside his remit and were being considered elsewhere n government departments.

However, he did express the view that having the whole network installed by a national common carrier such as British l'elecom would be inconsistent with government policy on competition and on restricting public ex-

number of channels on a system, and fewer channels than the norm might be provided in less profita-

Some channels should be available for leased use, but central and local government, political parties and religious groups should not have their own channels. Neither should they be part of any operat-

Franchise areas could be planned in advance by the cable uthority or could be part of the competitive proposals. De facto monopolies were likely to exist for some time to come because of the expense of installation and opera-

Speed of installation, channel capacity, size of area to be served and the interests represented in prospective operating consortia should all be taken into account in

### **Ex-ICL** director moves to **Hytec Microsystems**

TER seven years as a director of a company employing 25,000 staff, ex-ICL man Brian Sandifer as moved to one with just 50.

The new technical services division director of Oxford-based Hy-tec Microsystems joined ICL in early 1975 and headed its technical services until last October when Robb Wilmot's restructuring plan merged Sandifer's area into the parketing division.
Sandifer opted for voluntary re-

EDITORIAL

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the helm of the newly-merged soft-ware support and field engineering

departments.

"Hytec wanted to get itself into a position where it could grow for the future," says Sandifer. "The company is increasing in size and will be increasing its headcount this year, especially in the field engineering area. I suppose I've

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SANDIFER . . , "A lot different

dundancy, and went into business as a consultant. Meanwhile, Hytec mainly for ICL users running support from both the National as a consultant. Meanwhile, Hytec mainly for ICL users running coll, CO2 and CO3 protocols, and Enterprise Board and the Industown, and while Sandifer was doing has developed its own protocols for work for the company, offered him use with Burroughs and poration. Computer Weekly, Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS. Telex: 892084 BISPRS G

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### **Biggest** Ethernet goes live at GLC

by Donald Kennett EUROPE'S biggest Xerox

Ethernet local area network is now up and coming for 144 scientific staff at the Greater London Coun-

It is also one of Europe's first and is funded under the Depart-ment of Industry's office automation pilot scheme.

The GLC scientists are exper-

ienced users of computing facilities based on Digital Equipment PDP-11s, Commodore Pets and IBM 3033 and 3081 mainframes, but they had not previously used word processing, message communica-tion or other office-oriented facili-

Funded by a £250,000 grant, the runded by a 2.250,000 grant, me GLC system is one of about 20 pilot installations designed to test the use of advanced equipment in practical applications and to provide user experience for all who

The 144 staff, on two floors of County Hall, share 23 Xerox 860 microcomputer-based information processors distributed through their offices. There is also a pool of equipment in a central room of each floor, consisting of two Xerox 8011 large-screen high-resolution graphics workstations, an 8045 12page-a-minute laser printer and a 20-Mbyte 8032 file store.

All the staff have been trained on the system over the last six months, and they are beginning to report benefits from the word processing facilities. The Dol requires information to be gathered on the growth in the use of the system, the number of documents handled and the number of jobs

Scientific adviser Dr Sam Rad cliffe says his colleagues are less inhibited about sending imperfectly composed reports and letters to the typing pool, because they know they will be able to retrieve them and alter them before printing. This means they spend less time on them, and so can get more work done.

The first feedback users gave to Xerox was that one minute was 100 long to wait for a message to be retrieved from the filestore. Xerox has now cut it down to about six

Puture additions to the system are to include an office diary to help organise meetings and com-munications servers to provide links with outside systems. The first of these outside systems will be the IBM mainframes, which already support about 500 terminals in various GLC departments.

The network may later be linked to the business communications

to the business communications system for which 10 bids are currently being evaluated and which will eventually have about 600 ter-

suppliers were started by placing a notice in the BEC Journal. Sixty initial responses have been narrowed to 10 bidders.

# IBM set for record results

IBM looks set to confound its critics with a record year in 1982, despite the economic problems in most of its markets and the strength of the dollar.

In the third quarter of 1982 the

company reported profits of \$944 million, a rise of over 36%, and million, a rise of over 30%, and only a shade under the record \$1 billion achieved in the second quarter. Sales reached \$8.2 billion; bringing the figure for the year to idate to almost \$23.3 billion compared with \$20.1 billion a year ago, and within easy striking distance of the \$29 billion achieved in the

up on the comparable figure in 1981. Net profits for the 1981 financial year were \$3.24 billion. So 1982 could be the year in which IBM achieves the real growth in profits which has eluded it since

order position, particularly on its large system 308X range and its 3380 disc systems. However, the strength of the dollar is still depressing sales and profits.

IBM's chief executive officer,

John Opel, claims that sales in the nine months would have been over \$1 billion greater than reported,

with sales up over 25%, on the



The fourth quarter is tradi-tionally IBM's strongest, and this The picture did not impress the year the company will start de-liveries of its 3083 mainframes, coupled with the first normal cus-

tomer shipment of its new architecture MVS/XA in the first quar-In 1981 fourth quarter profits were up 50% on the third quarter,

Wall Street stock analysts in the US, though.

They apparently believe that IBM is still living in the high growth days of the late 1960s and are not getting a positive answer. early 1970s. "In good times IBM's earnings would have been up 50% against a year ago," said one

\$80 million order delay by Jack Gee that a French firm should get an IBM has taken issue with the order when its quality and price French government over what it

claims is discrimination in delaying an \$80 million computer order by the State-owned Banque Caron commented: "But how can you determine whether two computer systems are equivalent? This policy encourages discrimina tion and distorts the market.'

government over

The bank is keen to buy about 200 of IBM's 4300 range main-IBM considers the Banqu frames. But in compliance with Nationale de Paris affair as a tes case. During the last two years of lic organisations, the Ministry of Industry is biding its time. the outgoing government IBM's share of public sector orders in France dropped from 40% to 19%. Government officials want the

contract to go to siling CII-Honeywell Bull which came un-A slight improvement has been perceptible in recent months. der State control earlier this year In response to President Giscard

d'Estaing's discriminatory policy IBM had transferred part of its production facilities from France Herve Caron, IBM's assistant to Valencia, Spain, because general manager for planning and communications, said at the company's Research and Development Centre at La Gaude on the French subsidiary no longer justified Riviera: "It is regrettable that we

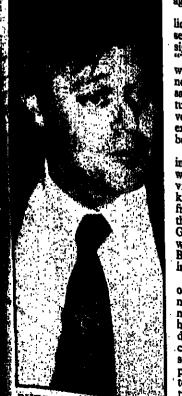
The Communist-run General Labour Confederation has been spearheading a campaign to persuade the government to give the big bank order to CII-HB.

# Dol approves first five standards for privately supplied telecoms kit THE first five standards for privately supplied telecommunications equipment were approximately supplied telecommunications

equipment were approved by the Department of Industry last week. nnouncing the standards at the Financial Times World Telecommunications Conference, Industry Minister John Butcher said that for the first time in Britain, suppliers could go to a completely independent body for the approval to attach equipment to British Telecom's network.

was known that complex standards tions for being ready to take appli-

had taken as long as 10 years to write. The British Approvals Board for Telecommunications (BABT) also deserved congratula-



equipment) for safety and for genplugs to connect with BT's new-style sockets; and a product standard for simple extension tele

There will be a period of overlap o allow manufacturers time to No other country in Europe provided this independence in the making of decisions of key commercial importance to companies, satisfy its own requirements durhe added.

He paid tribute to the British
Standards Institution, for producing the standards barely a year
after the British Telecommunications Act became law, when it
was known that complex teaches. standard in order to work, BT may grant approval if BABT's knowledge of network require-ments is insufficient.

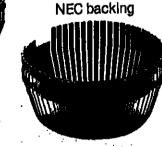
BT may also be subcontracted to carry out testing for BABT, and BSI's new laboratory which has been doing testing on behalf of the DoI during the interim arrangements will now convert to testing against the new standards. against the new standards.

Butcher added that the general licence for value-added network services (VANS) was about to be signed by the Industry Secretary.
"This is the key which we believe

# A thrifty new generation of "thimble" printers.

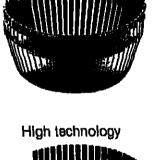
durable thimble

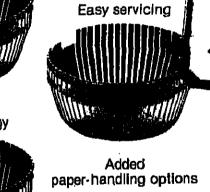


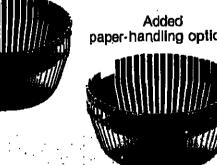


Medium-speed printing









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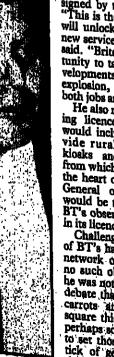
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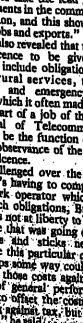
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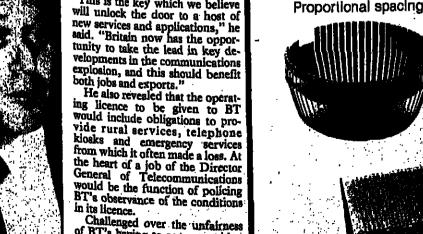
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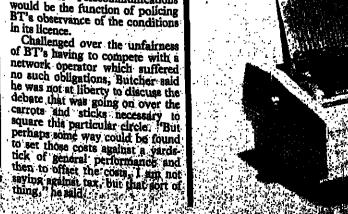
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**Political** 

# Latins link to fight language domination

by Jack Gee
THREE French companies have
taken the battle against the English

language domination of computers across the Atlantic to Spanishspeaking Mexico.

Agreements were signed re-cently in Mexico City between the French and Mexican governments ind between Mexico's National Council for Science and Techcomputer service firms, CISI, G-CAM and Sligos, which were not previously active in Mexico.

A joint communiqué, which followed a four-day seminar organised by the French embassy and Mexico's Economic Planning and Budget Ministry, stressed the importance of using other languages besides English in establishing da-

improving efficiency of hardware en-

attach particular importance to maintaining the national identity of each of our countries and to defend and promote all languages, and particularly French and Spanish, as languages for production

The French and Mexican governments added: "The big data-banks and databases which exist today throughout the world were created to meet criteria which ap-plied to the big industrial countries and are not always suitable to dereloping countries.

"It is therefore necessary to give big boost to Spanish databanks and databases in order to create an independent Latin-American po-

The communiqué stressed the need for two-way traffic in in-formation in contrast with the one-

on the UK computer industry.
The company, Kepner-Tregoe, al-

cady claims to have had dramatic

This success was achieved by

cutting out wasted site visits, said

Kepner managing director Brian

Bentley. Kepner's main successes

are with high technology, engi-

industries are resistant to Kepner's

methods, and harder to make more

tries to teach a practical manage-ment philosophy to its clients. "We haven't enough people our-selves to teach all the managers,"

he said. So instead the aim is to

spread good management through an organisation by teaching it to

One of managements biggest

Bentley explained that Kepner

Company doctors aim

management methods

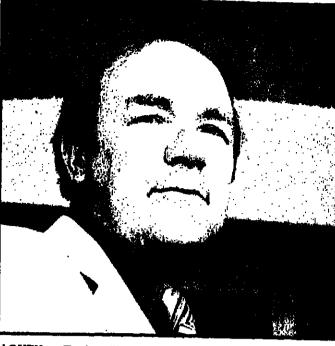
A US company that specialises in improving the efficiency of large organisations is making an impact

A US company that specialises in problems to recur, and then come up with the same old solutions. Kepner tries to instil a more posi-

to teach practical

tioning this year and to increase this annually by 50%. Most of its ormation comes from the US which has five host centres available online. These are Lockheed's Dialog, Burroughs' Orbit, Data Resources Inc's New York Times, McGraw-Hill and Biblio-retrieval

try to Mexico last year with Telesystem/Questel, does not expect to make major inroads on American dominance. But it is impressed by the positive response of the Mexicans to its initial ventur and the praise received for the quality of the Telesystem-Questel



# Tandem slips in US as its UK sales double

maker Tandem doubled its sales to over £6 million this year as its USbased parent company slipped to

tive approach that penetrates the

Bentley admitted that the absuccess with hardware engineers at Digital Equipment and Hewlett-Packard.

stract nature of Kepner's work renders it open to plagiarism. "But you can't convright ideas." he from the group, due to be released within the next few weeks, will be you can't copyright ideas," he "So we have to work on

top US companies have consulted with them at some time. In the computer industry, the representation is even stronger among the top companies, with clients including IBM and Honeywell. \$100,000 level, which Marshall claims to be one of the best in the

Kepner was set up in 1958, and now turns over \$20 million of business worldwide. Early in its development it started to run courses for managers, which Bentley now admits were founded on bad

Kepner tries to instil a more posi-

"We taught them what their problems were, but not how to solve them," said Bentley. "If we could, we would repay the com-

If you've got a VT100\*, just add the

director John Louth, the company still attracts the recommendation "buy" in stock analysts' reports. UK sales have more than doubled to over £6 million this year, he

Recent criticism in the West German Press suggested Tandem had reached the limit of its growth because it had concentrated on large companies and repeat busi-ness at the expense of sales to medium-sized companies which were the staple of other minicomputer manufacturers. The sugges-tion was that it had now saturated

get was large companies, but said:
"It is a very large market and we have hardly scratched the surface of it." He also confirmed the repeat business tack.

The company looked for customers that were likely to expand their applications quickly, he said, and its systems were designed to cater for unpredictable growth pat-

The largest Tandem network nstalled is the company's own 350-processor international net-

company.
Order entry, manufacturing, personnel, accounting and field rvice applications run online on it and all departments have access to each other's database, many of

According to UK managing

Tandem senior vice-president Bob Marshall attributed the drop n increase in sales (from last year's recession, and to the fact that such igh rates of growth get much harder to sustain as a company

well over \$300 million, with pre-tax profits kept within the com-pany's target of 16%-20% of sales. The 60% growth is set against a 40% growth in staff, compared with a 70% staff increase last year, age has stayed around the

Already the company has lisproved the dictum of the Boston Consulting Group expert who said that the managment team which takes a company from zero to \$50 million sales will take it into

bankruptcy if it is not replaced.
It is still run by its founder
James Treybig and Bob Marshall
who joined in its second year before its products went on the mar-

# BT 'a computer giant by 1990'

by Donald Kennett BY the end of this decade British Telecom will be the largest owner and operator of computer power in Europe. That will give it opportunity to build a major software business in both the data and commu-

SALES BRIEF
Export order

for medical

MBDICAL systems specialist Nodecrest of Byfleet has won a \$270,000 export contract from a New Jersey teaching hospital for one of the world's largest nuclear

medicine image processing

The system will be connected to

four gamma cameras for tomogra-phic studies and cardiac diagnos-tics and to eight VDUs to provide clinical and administrative data.

TWO London boroughs have ordered Datapoint ARC local area network based systems. Enfield has ordered a £91,000 three-processor system for direct labour

organisation and housing mainten-ance, and Ealing has ordered an £88,000 two processor system for stores control and vehicle fleet management.

SCICON has won a major order

management system for large

processing plants launched in May. The order is from the Italian

State-owned mining company Sa-mim, which will install Teroman

3000 minis and will be interfaced

to stores systems also running on HP 3000s. Further orders are ex-

GWENT College of Higher Education has placed a £110,000 order

with Norwegian computer manufacturer Norsk Data for two N13-

100 minicomputers for use in teaching. Gwent College will also collaborate with Norsk on produc-

ing an Ada compiler. The two minis will support 32 interactive

erminals and the software to be

supplied includes database man-agement, graphics and accounting

SHELL Research has ordered

\$6.7 million Cray-IS/530 "super computer" for its laboratory at Rijswikj in Holland. The system

will be installed in the middle of 1983 and will be used for seismic

Super Shell

Swedish link

College minis

Mining system

Civic LANs

specialist

The prediction came from stockbroker Ian Cole of James Capel & Co at last week's Financial Times World Telecommunications Conference in London.

A more market oriented organi-sation on the part of BT is needed to exploit the opportunity, he added, both to employ BT's resources as efficiently and competitively as possible and to occupy the substantial increase in capacity that the integrated services digital network (ISDN) based on System

X would have.
"It is important to appreciate the Televance of the magnitude of increased capacity the ISDN represents," he said, "All the PITs will be concerned to sell this

significant new competitive forces. But the growth in value-added network services (VANS) such as vices also should be important new

Investment opportunities would rise substantially over the next and emerging companies with pro-ducts and services for the years. By 1990 the telecommuni liberalised markets had begun to seek loans and equity capital to

Small local service companies hundred in five years' time, while

The Mercury alternative telephone network and the cellular radio markets would be the most accounted for over half the total accounted for over half the total 10.5% real return on capital compared with 3.5% for the whole of British manufacturing industry. These high risk investments

for external financing, which three or four years. During the past 12 months the first of the new communications services industry cations services market would be worth £12 billion, having grown at 8% compound, and the equipment market £4 billion, having grown at

Data services would be worth dealers in telecommunications terminals would probably match the equipment £5.5 billion, both 2,000 or so microcomputer dealers overlapped with telecommuni-

ployment (an estimated

shop and exploit the labour force.

About 80% of the workforce in

cheaper – they work for about

cause of their superior manual dex-

seven and nine hours a day peering

down a microscope to bond hair-

Employers, however, seemed to

40% to 60% less than men."



# Honeywell joins the top-end battle

by Kevan Pearson HONEYWELL has entered the

battle at the top end of the general purpose computer market with a new water-cooled £2.4 million processor complex. The new machine is targeted to

ormance with IBM's 308X range, and Sperry Univac's top range 1100/90 systems. It is available in electronics factories in the Third World were women, said Mitta. wo versions at the moment, The simple reason is that they are though the company claims to have more powerful versions in the

The DPS88/81 is a single CPU system, with up to 16 Mbytes of nemory, costing about £1.7 million, placing it between IBM's 3083 model B and model J.

The DPS88/82 is a dual procesimes the performance of Ioneywell's pervious top-line system, the DPS8/70, the com-

Brian Long, Honeywell's UK managing director, described the new machines as Honeywell's answer to rapidly growing market. He said that current estimates showed the demand for raw compute power growing at between 20 and 40% per year. One study in the US estimated that the growth rate could be as high as 60% annually. Long also said that 1982

promised to provide a record year or Honeywell's UK operation. The new machines are based or a different chip technology from that used by other mainframe manufacturers. Honeywell uses Current Mode Logic, while IBM and the other US manufacturers Honeywell claims that CML

# **IT** show by John Kavanagh THE National Computing Centre is doing its bit to ensure that whichever party forms the next government will know all about information technology. It had

parties get

stands at two of the four main par-ties' annual conferences and is offering to help them raise money to pay for its research services.

Philip Virgo, the NCC's tech nology assessment services man ager, took a one-man information technology show to the Conserva-tive and Liberal conferences and got an enthusiastic response from the Labour Party for next

Virgo feels more computer com panies should be investing in telling political parties about interm benefit of the industry.

"All parties are putting together information technology policies but they have no central research sources," Virgo said. "The NCC has the information but our training packages are priced for the industrial market. We are therefore offering to help them run conferences to raise money for ou

Virgo said the conferences could e on political topics of interest to usiness, such as the government's use of computing and ways of ne-

#### Bank to test Aregon on its customers

y Douald Kennett MIDLAND Bank is installing on Aregon IVS-3 private viewdata system for home banking trials with an undisclosed number of

ustomers during next year. It has placed a £150,000 contract with Systems Designers to develop ranslation facilities for links to its existing Burroughs mainframe-based OLCS online system, on which all its banking and accounting applications are run.

Customers with viewdata term als will be able to call the system orders are current. It will not b possible to initiate actual payments

# 'Growth in computer industry has led to the exploitation of women'

experienced by women as a result of the growth in the use of computers were the major issues raised at the second national Women and Computing conference, in London

The introduction of the electronic office is both de-skilling and threatening the existence of many clerical jobs — traditionally And in the Third World,

workers in the electronics industry are operating in appalling conditions, severely damaging their eyes and losing their jobs as a consequence. About 80% of these

Figures on how many jobs will be lost through the introduction of office technology vary, although a report produced for the Equal Opportunities Commission in 1980 estimated that 64,000 word processors would be installed by 1005

machines would replace one Mitta. In places like Taiwan, Korca, Mexico and Malaysia high unem-Barbara Kitchenham, who ran

the "What is IT?" workshop at the conference, said those jobs that were left would lose all variety as the skill was removed from the

She also pointed out that should domestic viewdata take off to the extent that people do most of their shopping from home, the need for shop assistants (again, mainly women), travel agents and estate agents, would also drop sharply.

On a less gloomy note, she said that the low cost of computers The low cost of new technology may lead to the establishment of more workers' co-operatives as a

But keeping the cost of computers down was contributing to workers' hardship in the Third World, said economist Swasti

fine gold threads on to the circuits This usually resulted in severely

damaged vision, which consequently rendered the workers

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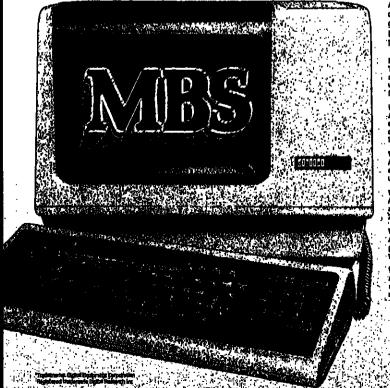
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#### Text retrieval increases micro power

by Philip Hunter
A TEXT retrieval system that
offers microcomputers facilities
which until now have been the
preserve of large installations has
been announced by the National
Law Library Ltd (NLLL). The system will be distributed by Oyez Computer and Automatic Information management, and is aimed specifically at the legal

But NLLL says that any small business that needs to recover information from a mass of documents could benefit. The system called MicroBird will store free-formatted text on disc or tape, and allows the user to

select documents for printing or editing by entering a word, or words contained in it. Text can be stored in documents, paragraphs or sentences, and words can be combined in several ways to form search expres-sions, which can be modified if the

# SCICON has sold one of its £9,000 Haspbox/Comboard RJE protocol emulators to Computas in Norway. Computas will use it to link its Digital Equipment VAX 11/780 via a multiplexed line to the Control Data Cybernet service bureau in Sweden. Army contract

ADVANCED Computer Techniques of New York has won a US Army contract for \$2.3 million to implement and maintain optimised versions of its Pascal, Cobol 74 and Fortran 77 compilers on machines Level 6, IBM 370 and 4300, Digital Equipment VAX and PDP-11, Univac 1100, Perkin-Elmer 3200,

Executive sale

DRG Business Machines has wor a contract which is expected to be worth £400,000 to supply TEC Starwriter Executive 55-chps daisy wheel printers to Technology For Business (formerly Logabax) for onward sale with Systime word processors. It has been taking the printers in small quantities for the

£2m orders MAI's four-month-old Birming

search produces the wrong documents.

MAI's four-month-old Birming-ham office has won orders worth over £2 million for a total of 23.

Basic Four mini and microcomputer using the UCSD p-system, and on the Onyx microcomputer under Unix.

Leaguester.

The Duke of Kent takes over as president at the British Computer Society's twenty-fifth anniversary celebrations

# BCS royal charter bid

brought it a royal president, but left it undecided on its bid for a royal charter and increased in Singapore, the BCS has

recognition as a professional body. For the charter would be a major step in gaining for the Society the sort of legal recognition that other professional societies from BCS examinations. and institutions possess - the role of providing mandatory qualifica-tions for entry into full mem-

bership of their professions.
Ernest Morris, incoming BCS
vice-president, said that it would

11 LOCAL AREA NETWORKS

(i POP | 17 existing

I I INTELLIGENT TERMINALS

1) VAX | 11 expected configuration

( ) UNIX based software

Configuration.

Character set

() Standard

( ) German

🗀 French

THE Silver Jubilee of the British Computer Society last week law, in areas such as census statis-

secured an agreement with the government that all public employees in computing would be required to have passes or be exempt

And past-president and ex-ICL in this country. Referring to the Society's dropping membership figures, Hall said that the answer not be beyond the realms of imagination to find legal applications in BCS, but to make it easier to jo was not to make it easier to join the



MORRIS . . . Force of law for BCS qualifications?

The BCS began the long process of applying for a Royal Charter at the beginning of 1981 and later the beginning of 1981 and later that year set up an executive com-mittee to do a feasibility study. Hall said the Society was now

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C expected

☐ MISTEL videotex system

C) PDP11/RSX11 (J existing

Configuration:

C) Mini 6

consulting its members on the advisability of proceeding with a petition for the charter but even if they did decide to proceed it was unlikely to be granted in under

# 'The Reformation has arrived'

by Kevin Cabill
THE British Computer Society, 25
years old last Thursday, celebrated
the event in some style before an
audience studded with Lords,
MPs and addressed by a Duke.
The Duke of Keys The Duke of Kent, new presi-The Duke of Kent, new president of the BCS, told the gathering that computing and the work of the British Computer Society are of concern not just to the professionals in the "field" but to us all

sionals in the "field", but to us all. By emphasising the relationship between the data processing proessional, and the increasingly microcomputerised end user world, the Duke set a theme which was raised again and again by con-ference speakers at the Jubilee

Peter Bagnall warned that the age of the Reformation had arrived the computer professional.

Bagnall, managing director of staff and services at W. H. Smith, spoke of the "the age of the Reformation when ... data processing to non-conformism and the ractice of our techniques by the

According to Bagnall, "the comfort of a religious order, with monkish programmers and analyst friars, has sustained us through the birth pangs of the industry. Soon staff at all levels within our companies will directly operate both personal systems and the subsystems of the corporate wision, and identified with the machines and will have to come to computer rather than the company

structure and time which beset

Bagnall did not think the transition would be comfortable. "The movement towards end user involvement is inexorable and one which has been anticipated and promoted by the professional computing fraternity as well as by the manufacturers. The user friendly attributes of the new order will, however, bring with them a host of professional and social problems which we and the companies we serve are not well prepared to

having to deal "more and more frequently with the half-educated and half-informed — the professionally immature."

Most of the present generation

of computer systems were equipment dominated, according to Bagnall, who said some of the characteristics of computer professionals would make the reorientation towards true user friendliness much more difficult.

"Because computing requires total precision and lengthy design and implementation periods, ways of thinking which are alien and incomprehensible to our colleagues, and an approach to problems which often seems ponderous to them, have developed.

Bagnall suggested that computer professionals suffered from tunnel vision, and identified with the

# Telecoms authorities 'obsessed with speech'

THE national telecommunications authorities have been slow to recognise the real needs of computer isers because of their obsession to provide speech communications ervices. The view was expressed by Charles May, British Telecom irector of research, at the BCS ilver Jubilee conference.

While gently criticising the communications industry, May nought the obsession was a correct one, since "their main revenue traffic has been and still is overwhelmingly that between human beings communicating by speech".

The convergence of technology, particularly computerised digital and digital based telecommunication ations hardware, had provided solutions for the communications en-gineers which made the transition from speech driven systems to digital systems much easier, according to May. He said there was a similar need for, "a convergence in thinking between the professionals in computing and telecommunications."

Returning to the theme of end user involvement set by the Duke of Kent, May said that the need for convergent thinking was urgent longer a professional prepared to spend time and effort in training himself — or frequently herself — in how to get the best out of a machine. The modern user was meeds."

MAY . . . "Slow to recognise real meeds."

someone who saw it as a "tool o the trade" and, just like all other tools, expected it to be as easy to

This, May said, posed problems for the telecommunicator too. The traditional computer was becoming a dispersed machine, with terninals probably themselves having ntelligence and storage, needing to communicate with each other and with remote files, printers, sensors, mass storage devices etc. It must be simple to use and easy



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### System 38 attack on the mini makers

by Borls Sedacca
IBM is set to launch a full-scale
attack on minicomputer manufacturers with its System 38.

According to Mike Newman,
managing director of Interactive
Database Systems, the first stage

in IBM's strategy to regain market share in small business systems came with the launch of the System 38, which is better functionally designed than offerings from the minicomputer manufacturers such as Wang's VS, Hewlett Packard's HP3000, and Digital Equipment's VAX.
Now IBM wants to make the

performer than anything else. "It will be like the 4300 which blew a hole in the leasing market and the IBM look-alike industry," said Last week, IBM began shipping the recently-announced top-end System 38, the Model 7 which has

oughly the same power as a 4341

System 38 cheaper and a better

Group Model 2. Newman expects about 50 of them to be installed by "MAAPICS was converted to year-end, bringing the total System 38 from the smaller, con-System 38 population in the UK to ventional architecture System 34 and uses batch routines like terminable sorts, and so on."

NEWMAN . . . IBM is reluctant to announce a separate System 36 range.

"One user who has taken de-livery of the machine says it is now the way it should have been from the beginning. He said that a batch run of MAAPICS, IBM's manu-Despite the demand for a machine to bridge the gap between the 34 and the 38, Newman believes IBM is reluctant to anfacturing control package, previously took 36 minutes to run nounce a separate System 36 range because a new desk-top machine is in the offing for 1984/5 which would obsolete it and the System but now goes through in 13 min-utes. He is now doing bill of materials explosions on-screen,"

by Jack Gee TRANSPAC, the French data project switching network, has had to stop accepting new subscribers in the Paris area for the past six

new connections

Transpac halts

SESA, which designed Transpac and supplies its software, has been encountering delivery problems because of its success in scooping worldwide orders for data packet switching net-works. Australia, Brazil, New Zealand and Luxembourg are SESA

Management of the network, which is owned by the French Ministry of Posts, Telecomms and Telediffusion (PTT) says it hopes customers.
Disappointment with to be able to resume new connec Transpac's failure to meet demand was expressed at IBM-France where the new networks and sertions in the capital shortly. Connections for provincial subscribers are continuing without in-terruption at a rate of 100 a week. vices manager, Gustave Barth, said: "Our shipments of interface equipment to French customers A Transpac official said: "We have a special problem in Paris because 2,500 of our 7,000 dedi-

weeks because equipment

suppliers are unable to keep

Transpac hopes to ease its

abreast of demand.

using Transpac are being delayed by the network's inability to handle traffic demand." cated lines are operating here.
Transpac also has between 3,000
and 5,000 gateway users who
access via telephone, telex and
slow speed terminals." He added: "Transpac is growing too fast in a complicated technical environment. It is extremely sensi-tive to traffic load. At IBM-France we are worried about the complexheadache when three new ity of dialogue between computers switching nodes are brought into and Transpac's switching nodes.

The IBM manager said his com-pany was often handicapped in res-ponding immediately to customer complaints of rejection because of difficulties in tracing the source of

IBM announced interface pro ducts as soon as the French proclaimed the arrival of ranspac. Two years later, when the network went into service in 1978, a wide range of products had been developed for the Transpac X25 protocol at IBM centres in Kingston (New York), Raleigh (North Carolina) and Toronto.

Since then, further interface have been developed by IBM France at its research and development centre at La Gaude,

near Nice.
Transpac's capacity has risen from 1,500 subscribers in 1978 to 1,100 as the target for the end of



# 'Golden age' in 1990s predicted by Sinclair

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by Kevin Cahill
ONLY war and government interference can prevent the arrival in the 1990s of the most golden age man has ever known, according to Clive Sinclair

decline in a decade.

He also pointed out that 29% of the workforce is producing only 23% of the gross national product, and that by the end of the next decade he expected less than 10%

Speaking on the BBC programme "Futures" to a less-than-enthusiastic panel, Sinclair said that as fully intelligent machines appeared in the decades following the 1990s, individual worlds. the 1990s, individual wealth could

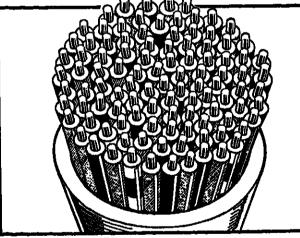
decade he expected less than 10% of the workforce to be involved in manufacturing.

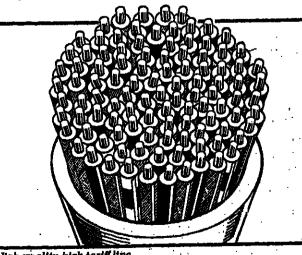
The vehicle for this new golden

1115

age, according to Sinclair, would be in the creation of thousands of rival that of a Roman emperor.

Sinclair noted that less than 30% of our workforce is now employed in manufacturing industry, a 15% said he had been to California and it was not like that at all.





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in line tariffs. But not the Sematrans 2424 modem from Philips. It makes the most of any link, giving excellent full-duplex operation on PSTN or low tariff two wire leased lines at 2400 bps.

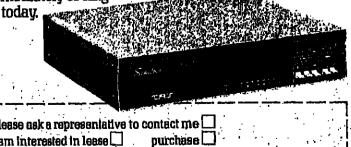
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# MICRO NEWS Sony tries

# for own standard

HOPES that the muddy waters of microfloppy disc standards were clearing have suffered a set back. Sony, looking good as the leader in the sub-four inch disc format with a 3½-inch system, submitted its own basic design to the ANSI standards committee, rather than the proposal based on supporting the proposal based on that design put forward by a group of US and European drive and

Sony's action took the group by surprise, as Sony had been working with those companies to prepare the standard presented to ANSI. The group, which styles itself the Micro-Floppy Standards Committee has many salient drive Committee, has many salient drive and media companies in its mem-bership. These include Verbatim, Shugart, Micro Peripherals, BASF and, and recently joined,

Memorex.

A design supported by these companies, backed by current market leader Sony, would be well placed to win general acceptance.

Chairman of the US group, Verbatim's business planning manager Charles Payne, says that he was surprised by Sony's move. "We thought they had agreed to go along with our design," he says. Sony's view is that there was no change of direction on its part. change of direction on its part, rather that Payne's group had misunderstood the position.
Although Sony incorporated

some of the changes to its current 3½-inch design that the US group favours, including support for an 80-track configuration and inclusion of an automatic shutter, there is still a major difference in the type of disc media and in rotation specific.

Sony uses 100-microinch thick discs, rotating at 600 rpm, while the rival proposal goes for 40-50 microinch discs running at 300

The group's proposal would be compatible with software already around for 514-inch floppies, which Payne sees as being very important but which Sony does not see as a significant problem. It

#### Micro is 'four times speed of IBM PC'

IT IS not often that operating speeds for micros are quoted in mips (millions of instructions per second), usually because they get nowhere near this fast. But now an American machine, built round the Motorola 68000 microprocessor, has appeared on the UK scene, with a claimed speed of two mips.

Benchmark tests put it at four

microprocessor, has appeared on the UK scene, with a claimed speed of two mips.

Benchmark tests put it at four times the speed of an IBM Personal Computer, and 14 times that of an Apple II. Such speed will open up new application will open up new application areas, allowing large financial models to be run and giving scope to expert systems.

The Sage II, marketed in this

country by TDI of Bristol, runs the 68000 at 8 MHz with no wait states, using fast (150ns) 64K dynamic RAMs to keep pace. It comes with the UCSD p-system as its standard operating system, but is a general purpose compu-ter says Sage founder Rod Cole-man, and will be able to run un-

der other operating systems.

Digital Research is currently working on an implementation o CP/M-86 for the machine.

Coleman, who designed various Z80- and 6502-based computers before the Sage II, set up the company Sage Computer Technology with two others, Bill Bonham and Bob Needham, in August last year. Sage II was the result of three years' "armchair design", says Coleman.

"I always wanted to build this computer," he says, "but held back because of the expected big boys like IBM and DEC Then when these appeared they were just a succession of 1977 vintage machines really."

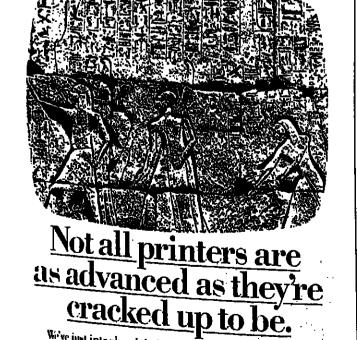
The concept for the company was a machine with 10 Mbytes Winchester, one Mbyte RAM and the 8 MHz 68000 all on one board, he says. But a fire in January played havoc with this plan as most of the design for the hard not see as a significant problem. It also would use standard types of media already being made.

"Verbatim, BASP, Dysan and others already make this sort of media," says Shugart's general manager for venture projects, Yoshi Ahara. "It has better performance and gives scope for the future."

"It has better performance and gives scope for the future," and had committed to appearing at the West Coast Fair in mid-March, so put in a lot of effort on the floppy version."

The show was only 47 days after the fire, but Coleman managed to arrive there with nine machines, software and all.

Micro News is compiled by Robert Parry



We've just introduced the NDR 8000 series of high quality matrix aters for data and word processing to our range; So for a printer that doesn't crack up and a better price with ational service, choose Logitek - the advanced upo.

Choose logically, Sales Office, Logick Hou

# Intel sets its sights on CMOS technology

From modest beginnings - two microcontrollers introduced this week – the new CHMOS (the "H" is for high performance) process will grow to be used in more than half the company's new products by 1984 across all proproducts by 1984, across all product areas.

"There's a revolution going on," says Intel's microcontroller operation marketing manager Joe Baranowski. "1983 will be a year of many new products in CMOS."

Many major manufacturers have already hitched their wagon to CMOS technology, notably US rivals Motorola and National Semiconductor but it is never too late providing you come in with the right technology, says

The main spur is the insistent need to bring down power con-sumption of chips and so be able to cram more devices into smaller areas. Dissipation of heat from circuit elements can be a major prob-lem in closely packed ICs, and moving to CMOS is the easiest way

Intel claims that its new process is as dense and as fast as any of the few advanced CMOS processes available on the market, and coniderably better than most CMOS. It comes out of Intel's HMOS-II process, and gives the same per-

It is more complex, needing 12 process steps rather than HMOS-II's 10, and so more expensive, but Baranowski sees price parity between the NMOS and CMOS processes by 1985.

The close similarities between

year's planned CHMOS-II.

This next development will follow the trend of most of these the present two microns.

Baranowski calls this progression from HMOS to CHMOS 'technology synergy", and sees the new process providing the essential power-dissipating shrink path for very large scale integra-tion. He sees CHMOS soon taking over many current IC applications

In the past, the tendency has been to introduce new process

tel get the new process into high volume production, and put it squarely in the line of process developments from NMOS through HMOS in 1979 and HMOS-II in 1981, to 1982's CHMOS and next the control and where interfaced to the real world.

need other chips around them. All microcontroller development is in CHMOS now, he adds, with the recently introduced 16-bit 8096 being the last NMOS product.

Other products will follow on soon, with CHMOS moving into include EPROMs and EEPROMs as well as "leading edge memory products, by the middle of next year at the latest," say

do Il air late

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#### SOFTWARE FILE

# Hallmark brings success to ABS

by Philip Hunter
THE Woking systems house ABS
Computers has leapt forward in
the busy commercial applications
market after allying itself with
software house Hallmark.

The result is a new applications software package called Absolute, for which ABS provides the hardware and systems software, and Hallmark the applications

software.

ABS already has a series of commercial packages, some written by itself, some by Hallmark. But the new system has better communications, says ABS sales director John Parnell, and can link terminalbased software using the CP/M operating system, with a database

on the main computer.

Parnell explains that ABS has always looked for lucrative links ways acted as honest brokers."

Absolute offers the usual range of modules, including sales order that the scope of the applications software it has contributed is unexceptional. "But the methods are

The typical non-DP user cannot cope with a set of building blocks to create his own systems — he does not know what he wants. But equally, says Rates, there must be

The secret of Absolute is that it allows the customer to choose his application, and then modify the stem with customer parameters,

Absolute will be supplied as standard on the ABS MX Series of business minicomputers. "The aim is to meet 80% of fundamental

Much of the other 20%, adds Parnell, should not be compu-terised anyway. "You will agree

is to try and put literally everything on the computer."

A data link called Transient from ABS supplies some of the missing 20% of fundamental business needs, says Parnell. This enables CP/M software to process data at a terminal from a database on the main MX computer. The data can be returned to the main database

chosen by the Department of Industry to develop an Office of the Future. The multi-terminal MX Series already provides word processing facilities, and electronic mail with filing and retrieval is expected to be added soon.

Hallmark was one of the first UK companies to specialise in commercial software after its formation in 1974. The first link with ABS was in 1976 when its ManuMark system was put on to the ABS Multibus range.

is only a taste of what the future holds. For instance, the basic

these become a commercially-viable proposition it will be relatively simple to build 16M Bytes of main store into the CPU.

The GEC 4190 is fully compatible with all the machines in the GEC 4000 Series and enjoys the facilities afforded by the

Incorporating the main memory into the CPU has

resulted in the machine being reduced to just two cabinets.

In a typical 4M Byte system for example, the new GEC 4190

takes up just one third of the space of the GEC 4090.

In addition to the wide range of peripherals available on the GEC 4190, a new option is being

offered in the form of an 8 Inch Winchester type

This achieves a 38% price improvement

compared to conventional discs, and combines the

dvantages of a sealed Winchester-type platter with

Everything's looking up with the new GEC 4190.

For more information contact Tony Matthews (Ext 3799) or for Export, David Finlay (Ext 3807)

award-winning 'Nucleus' central executive.

Up: peripherals.

removable disc cartridge.

Down: size.

store boards are designed to cater for 256K RAMs. When



PARNELL of ABS . . . "We've akways been honest brokers."

#### Software cash

US SOFTWARE houses have been given £1½ million in the last four months under the Department of Industry's Software Products Scheme. So far 23 software firms out of the 32 that applied have had their applications for cash accepted under the SPS scheme.

# CP/M menu gives confidentiality

by Andrew Thomas
CP/M users concerned over file

new user-configurable menu system which provides password protection on any options. Log-ging facilities keep track of all file access attempts, whether The security information

available to any program loaded and run by the package, Visa-80 from the Middlesex company Mediatech, allowing such facilities

of applications.

This enables the system to be configured in such a way that selections not required by specific users are actually removed from the menu. Similarly, confidential applications will simply not appear in the menu, and the permissions system prevents their use even i

the keywords are known.

Visa-80 also provides a useful back-up log which serves as both an index of what files are on each disc, and a monitor on how old the actual disc is. Thus old discs approaching the end of their reliable lifespan can be

replaced before they begin to give problems, rather than waiting until the system crashes.

Visa-80 also scores in the area of multiple copies of files and programs on a single Winchester disc. Whereas previously files for different users were stored in disc being loaded as and when required, the use of fixed discs can prove problematic when seven different versions of the same file are required.

For example, the package allow up to 16 different companies ac-counts or 16 independent word processing systems to be stored in the same Winchester, each having individual password protection and document confident Visa-80 requires 26K of disc

space, and provides no main memory overhead, according to Mediatech director Clive Butler. "Response times are not affected by the package," he say, "because Visa-80 is only called once, at the start of each mean

All this for a mere £69. Every home should have one

# Software registered

on disc

by John Kavanagh
A REGISTER of microcomputer software us being built up by micro distributor Encotel Systems for sale on floppy discs at £10 a copy. The company sees the register as useful for end users and as a cheap form of advertising for software suppliers, which pay £50 a year for their entry. year for their entry.

"We have a team of people on the project and we are searching every possible source of informa-tion," said marketing director Bill Bostock, the brains behind the re-gister. "We have around 300 systems registered but we want to give all program writers the chance

to take part.
"We are taking an impartial view of the register — its credibility depends on our willingness to nclude packages which compete

with our own products."

The register, Softsource, gives brief details of each supplier and application and lists the machines



and programming language, the Entries are free for the first year. Users pay £10, and Encoted dealer £5, for each issue. The register will be produced every two months. Encotel, formed two-and-a-ba

years ago, now has a turnover of the million and 30 staff. It is a distributor for Televideo, Interest Superbrain and BMC Oki micro-

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# The ups and downs of the new GEC 4190.

#### Up: reliability.

Always a major strength of the GEC 4000 Series computers, reliability on the new GEC 4190 has been even further enhanced.

#### Down: price.

As a consequence of high technology components coming on-stream, and stringent measures applied to development costs, the GEC 4190 offers substantial savings over comparable equipment. Taking the price-toperformance ratio, the GEC 4190 is revealed as well ahead of the field. When you consider the other advantages, it emerges as outright winner

#### Up: capacity.

Taking advantage of the latest developments in microchip technology, the GEC 4190 uses 64K RAMs contained within the CPU to provide modules of 1 Megabyte of main memory on a single board.

### Down: power consumption.

The compactness of the new GEC 4190 has given a significant boost to power conservation. In some cases power consumption has been reduced by an astonishing 70%. Up: performance.

In its present 32-bit, 64K RAM form, the GEC

4190 turns in an outstanding performance, but this **5&C** 

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#### **COMPANY NEWS**

# NMW slip on eve of listing

LESS than six weeks away from its planned Unlisted Securities Market placing of shares, Nantwichbased NMW has produced sixmonths profits slightly down on the provious year.

Exactly in line with budget."

This would imply that the company will meet the analysis' average forecast of profits over \$600,000.

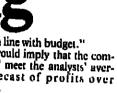
unusually high proportion of annual profits turned up in the first transaction processed.

the previous year.

Turnover at £1,350,480 is marginally up on the previous year's £1,271,292, while profits fell £77,000 to £305,529 compared to the same period last year.

Brian Johnson, NMW managing director, says that the lower profit is because in the previous year an unusually high proportion of an-

The current year has shown a more normal pattern, Johnson says, and "the result is almost in the first half of this year despite in the past few months the number of daily transactions in stocks and shares has risen substantially, and NMW is likely to benefit.



US recession takes its toll of leading computer companies 1983. Labe says White's assertion that he would be disappointed not to surpass the 1978 figure of \$2.78

per share in profits, is conserva-

cash, Labe is forecasting a profit for 1983 of over \$70 million.

to lose more, according to Labe.

nisational changes is not yet clear.

For the year 1982/83 Labe says

DEC, a key indicator of the

since the 1930s, America presents

engineering cousins.
Amdahl Corp, the leading US plug compatible supplier, is still experiencing delivery and engineering problems with its new 580

Eugene R. White, company chairman, recently said that the corporation was just "two ECs (engineering changes) away" from full

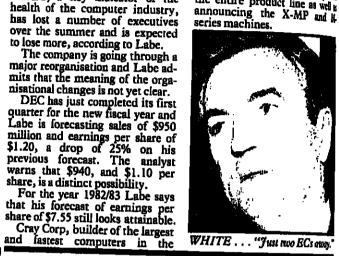
According to Peter Labe, the computer industry analyst with New York stockbrokers Smith Barney Harris Upham, this means that early machines already devered to customers will have the change fitted retrospectively on site and new customers will have the changes already installed in machines when they are delivered in the first quarter of 1983.

Labe is forecasting a very low profit for 1982, around \$7 million, compared with \$25 million in

that his forecast of earnings per share of \$7.55 still looks attainable.

But he remains confident about

Despite warnings earlier this year from Amdahl's treasurer that 1983 would see a heavy drain on tive offices and is now a consular to the corporation. Cray has close its Boulder laboratory and reprint the entire product line as well a announcing the X-MP and 4 series machines.



# Rejected US supplier bounces back in UK

FOLLOWING the debacle of its departure from the arms of UK based Case Ltd, US word processor supplier NBI has bought up the Care was a like to the care was a li the Case-created operation to market the NBI products in the UK.
According to NBI president
Thomas J. Kavanagh, NBI feels
positive about the expanding potential for international sales.

He did not specifically refer to the UK, however, where NBI will forthcoming.

integrate them into the exists NBI operation which already be two fully staffed offices in loadion.

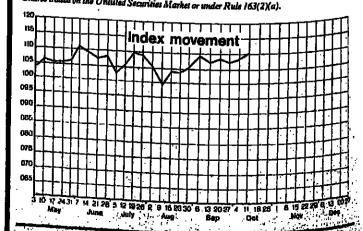
Cuse dropped the NBI materials tollowing investment of about !! million, on the grounds that anmunications software for the by

#### SHARES TABLE MAKE

The shares table, which is specially compiled for Computer Weekly, the selected computer companies that reflect the state of the computer industry.

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The table shows the closing prices in London on Friday and in America on Thursday. The last is based on the prices of the UK companies in the table. Highs and Lows have been tables. there necessary. Shares traded on the Unlisted Securities Market or under Rule 163(2)(a).



Company News is compiled by Kevin Cahill

Why TeleVideo is the world's leading supplier of

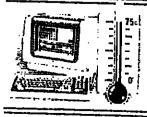
computer terminals.

lekévideo Systems dispatchod as first VDTs only three years, ago, and today sells many more terromals than its closest competitor. Excellent performance and competitive pricing have carned us this leadership position.

#### 1. A range of terminals that sets the quality standard.

Our complete product range offers features to suit your responsements, from our conversational 910, through our smart 925 and 950 models

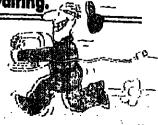
#### 2. Our reliability rate is the highest in the industry.



Stringent controls at every step from design to delivery assure high quality Checks include five days of thermal cycling and testing

#### 3. Fast delivery/No waiting.

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#### **PLATFORM**

# How the services industry can keep



down the dole queues THERE are currently 1,000,000 mature intelligent individuals

registered trading companies in the UK, ranging from the large multinational ICI type corporation through to your local corner shop.
Of these I would estimate that only 10% use a computer to control their "business critical" processes such as accounting, fixed assets, trading control and statutory re-

The computer software services industry has concentrated on mini and mainframe computers in supplying systems to probably less than half of this 10% of comsoftware services industry is some 20,000 people under strength and yet the UK has over 3,000,000

The microcomputer is now maturing in its usefulness in business applications and there is a much greater awareness and acceptability of the micro.

Given that this pot-pourri of facts exists, it would seem that some gentle guidance is required to point everybody in the direction of each other before they start bumping into each other and knocking themselves out! Part of this guidance is provided with training by the ever-increasing use means that over the next few years our academics will be armed with a fair knowledge of computing and an ability to talk in Basic, Pascal, or some other programming lan-

the US, unemployment of individuals has been kept down by the creation of an enviable services industry. Pick up a phone in the US at any time of the day or night and you can get almost anything from a Kentucky Fried Chicken to

a Cadillac.

Could this happen with the UK computer services industry? I believe that it can. We are developing

**DOWNTIME** 

who, for the price of a secondhand car, can buy the equipment for the development of software carried out within their own homes. These great advantage - the more they

There are, of course, problems to be solved, such as fragmentation of the market causing a complete dards and the protection of users (and suppliers) from the promises vho, with eyes glazed, explain the file access time due to a unique database management indexing and retrieval system, but forget an

One answer to these problems has already surfaced under the mantle of software publishing, which is bringing the growth of a

However, the services to be probe much more carefully defined than they have been and certainly widened from the straight broking or marketing operation that people

These companies will need to draw upon the expertise of compu-ter personnel technical authors, contract negotiators, marketeers, salesmen, administrators and legal

and accounting services. Through the creation of such vidual attention and the introduction into business practices to these young executives, it will be possible to stimulate the creation of the professional marketeers and managers that we are so desperately short of.

Brian Cudby The author is an independent consul-

work, the more money they make.

In 1975 he sold his computer empire to the US Martin Marietta Corporation and began his work on economic policy. He then met Alfred Sherman and Sir Keith Joseph, with whom he held intermittent informal policy meetings until 1977. By then he had met Thatcher, Howe, Prior and company, and submitted a formal

mic policy.
Clearly they liked what they heard, for Hoskyns was given a head of the No 10 Policy Unit after the 1979 election victory.

credit John Hoskyns with being the brain behind Margaret Thatch-er's political brawn. But his be-

hind-the-scenes influence certainly had a formative effect on Conser-

vative economic policy in the run up to the last General Election.

Before becoming involved with the Conservative front bench in 1975, Hoskyns' formidable intel-

lect was largely responsible for building the international Hoskyns

He retired in April in the belief that the post needed someone more interested in politics in the run up to the next General Elec-"Policy interests me more than

he has several times

He had no full-time job waiting for him, although he has expressed interest in taking a few direc-torships in the information tech-

But since April much of his time seems to have been devoted to selling Conservative policy in the media. In a *Times* article under the headline: "Will the Utopians ever learn to live in a real world?", he argued against "the politics of envy," and put the government

case on public sector pay.

He later replied in The Times to critics of the original article and argued: "As far as general living standards are concerned, it does not greatly matter if we have to pay more to a handful of judges, civil servants, and generals" — unless trade union activists make it matter by constantly drawing public

formulated Maggie's policies? never one to leave grass unmow when head of the Hoskyns come ter group, which he founded in the mid-1960s as a firm of manage ment consultants.
In the late 1960s and early 1970s

lems. He belongs to the hard-line right wing school that teaches the

Let us run the country effecti-

vely on commercial lines, this

kyns quitting his No 10 post is the feeling that he has no more contribution to make. Certainly his

The games

curriculum of the marketplace.

What now for the man who

Hoskyns followed a ruthler growth and acquisition trail, and launched its Systems Management subsidiary in 1968. This was the first of its kind in the UK and began working in close lisison with the National Computing Centre to develop software management

Hoskyns scored several other notable firsts during this compute dawn. Again in 1968, Hoskyns installed the first UK compute, an ICL 1901, to be used exclusional control of the computer of th vely for commercial and production system development.

It then introduced engineering companies to the joys of profes tional computing expertise. Then to cap a great year, at launched one of the first "compoter appreciation in schools" pw

unprecedented step of attacking the Yanks with UK computer technology, giving a seminar at a New York hotel. Here he unveiled

yer another first, his Segmented Level Programming, which was already being used by British Ley-land at Cowley on an ICL 1500. In 1970, Hoskyns Systems Re

search offered a replacement for the time-honoured flowchart called Tablemaster, a decision table. For the first time we heard company boasting of "reduction in programming time of 60%" - the sort of claim of which we are now heartily sick and tired.

After this growth slowed down and by 1971 Hoskyns suffer from the recession that then his the computer services industry. It is sued redundancy notices to 5000 consultants on the education side

But there were to be more successes before the 1975 US to keover, In 1974, the first phase the Police National Computer Project, for which Hoskyns wa

# THE COMPUTER SCREWE UP THE STATIONERY ORDER AGAIN.

# PAPERLESS IN the wonderful world of computer games, where monsters lurk

# Operator comfort? Who cares? Well, from the scene pictured right, it certainly looks as if Wang does not give much credence to all the hoo-hah concerning such matters. Why is the operator doomed to spend most of each shift on his standard down to spend most of each shift on his standard down to spend most of each shift on his standard down to spend most of each shift on his spend most of each shift on his standard down to spend most of each shift on his spend most of each shift on his spend most of each shift on his spend most of e

Perhaps this scene of torture stems from an over-active ad man

deciding that all future Wang kit should conform to the REC standard sizes for washing machines.. Or perhaps the answer is more

I CAN'T WORK IT OUT

-TRY THE CHIEF OP!

A birthday cake, officially described as "giant," has been delivered of No. 10 for the consump-AFTER matrix management his firm in the summer was not

SORRY, BEYOND ME

大一大,大多年上的美国建筑的体育(1966)(2014)(2014)),一直,大型工作的主动,特别的影响的基础的企业,这种电影或的基础的影響等中心是实现的主动,<del>多类</del>数数

TRY THE CHIEF PROGRAMMER!

# waiting to drive a million parents bananas as their offspring mono-polise the family TV set — thus preventing the grown-ups from playing with Prestel — a catchy name is vital. No one is going to pay good money for a game called Chartered

oice in titles such as Death Blast Benn Meets Attila the Hun. I asked a colleague for his opinion on two of the new Vic 20 games on offer from Commodore. "Another Vic in the Wall (Groan)."

"How about Vicgammon then?"
"Doesn't sound Kosher to me."

It appears that the problem in the Scandinavians inability

Russian submarines must point some fundamental failure of s sophisticated electronic things bobs which are supposed to se

in-depth(l) probe into the embrassing ease with which Red and can sneak in and out of the waters, and come up with as

in the Scandinavians, man recruit sonar operators, mis than any mechanical fallist, spokesman for the Swedist Not claims that young people's least has been so damaged by long open aure to disco music, that they are the missing lyan are them.

Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS

Thursday, October 21, 1982

AN organisation which has survived for 25 years may well

have good cause to celebrate. But if one stands back a little

from the euphoria of the British Computer Society's Silver

Measured against itself, the BCS will say that it has done

more than survive - that it has "prospered" for 25 years:

26,000 members, 42 branches throughout the country, and

But placed in the context of the industry as a whole, the

growth of the BCS has been unimpressive. True, it has

provided some outstanding leaders and industry captains,

but few employers regard non-membership of the BCS as a

While the appointment of a royal personage to the post of

BCS president will be regarded as a quaint little English

eccentricity by our counterparts in Europe and the US, it

would be unjust to dismiss the Duke of Kent's role as

In an otherwise innocuous prepared speech, written in

such a way as to offend nobody, one thing which stood out

was the Duke of Kent's reference to the "power and in-

fluence which this new technology was destined to ac-

The BCS looks set to make a bid for power and influence.

Should its members decide to go ahead and petition for a

Royal Charter, the Duke of Kent will prove an invaluable

Accountants have secured for themselves the force of law

for qualifications to enter their profession, and the same will

The growing power and influence of computing means that certain safeguards are needed. That includes profes-

sional vetting of people working in sensitive areas such as

data protection, where no single professional body holds

If the BCS moves decisively now to exploit these issues, it

could become a force to be reckoned with in the industry

rather than just another learned society or a club of like-

BACK BENCH Conservative MPs are said to be rubbing

their hands in anticipation of the effect which the sale of

51% of British Telecom will have on the nation's profit-and-

loss account. So eager are they to get BT into private inves-

tors' hands that they are urging Industry Secretary Patrick

Jenkin not to wait until after the next General Election, but

When the government announced its plans to sell the

shares it said it would introduce the enabling legislation

straightaway - but wait until after the election before putting BT on the market. That was the nearest it could

But now it is thinking about the unthinkable. For despite the government's original assurance, the Department of

Industry refuses to deny the possibility that the shares will

If this were to happen investors would be taking a tre-

mendous gamble with their money. For if the Labour Party

won it would be under pressure from the unions to renatio-

nalise BT. And City experts say this prospect could cut the

The BT share issue will be the biggest thing to have hit

the Stock Exchange for many years. It will take many

months to organise, and even if the legislation is ready by

July 1983, as expected, it could still be 1984 - the latest

possibility for an election year - before the shares are

The Labour Party has announced its intention to make

the sell-off of BT an election issue. Whichever side of the

fence one sits on, the issue is important enough to be put

before the voters, even if only as part of the government's

overall policy. An under-sold pre-election sale would leave

THIS week's example of the strange things people say about computers was sent in by Ghassan Kubba of London, who wins

Only extroverts can spend valuable time on a computer, and at Brunel students are actively discouraged from using the computer too often as part of their course.

less money for the national purse, and demoralise BT.

1984 and all that . . .

come to putting the sale to a national referendum.

Telecom sell-off

to issue the shares as soon as possible.

be sold before the election.

price of those BT shares by 25%.

sway at the moment.

apply to engineers if the Finniston proposals are adopted.

merely providing an ornamental mouthpiece for the BCS.

serious obstacle to filling a senior position in computing.

Jubilee, one may detect a more aggressive body emerging.

First 25 years

of the BCS

# Exports to South Africa Computer disasters

I SEE Computer Weekly (October 7) through its correspondents Linda Rout and Bridgette Law- and the Russians were "called in" rence has seen fit to join the leftwing mob in howling against computer exports to South Africa, totally avoiding the wider issues, which directly involve the safety of all of us living in the West.

South Africa is the only really stable economy in Africa. It offers also the only hope of a base against

also the only hope of a base against Russian and Communist ambitions in both south and mid-Africa.

Consider what would almost certainly happen if the South African republic failed to exist in

to "liberate" the "oppressed" some excuse or other?

If you don't think this would happen, take a look at Zimbabwe. How long has that country got before internecine warfare wipes out its economy and its stability?

I personally am sick to death of this Communist-inspired clap-trap about South Africa, which would be more suitably printed in an anti-Nazi league rag.

ris Sedacca on results for the UK

with the statement that the

"bureau market figures also show

a decline in the straight computer

processing operations" and as such

industry as a whole".

Heseltine Business Services has

bureaux are less buoyant than the

mber 23), I must disagree

IN YOUR article on the Maltron, in the type basket were used one keyboard (CW, September 9) you perpetuate the myth that "the typewriter keyboard was designed to slow typists down to avoid early

mechanisms jamming".

There is no evidence that the rearranged so that keys which occur frequently next to each other (as in T and H) came up from werty keyboard was designed to slow people down. But it was deopposite sides of the basket in signed to stop the typewriter keys jamming. Sholes' typewriter had a circular type basket in which the order to make them less likely to jam. This has nothing to do with slowing down the typist nor with keys struck inwards from around trying to speed the typist up. It the type basket to hit the un-derside of the platen. The keys had merely helped to solve his a tendency to jam, particularly when two keys close to each other

#### Bureaux Burroughs' profits tortunes AFTER reading the article by Bo

REFER to the headline "King of Burroughs gets great results' (CW, September 9).

how in the name of accurate journalism can you attribute 12 months' profit to a new managing director of one month's standing. Please give credit to his predeces-sor who would you believe took early retirement at the age of 56!

Managing director Trident Computer Services,

Editor's note. The first line of the news story states. "Burroughs UK imagine that this statement refers last week provided some good news for its new managing direc-tor." Nowhere were the results at-tributed to Mr King. to the older bureaux who because of their high costs are attracting

Heseltine Business Services. Barking, Essex.

Follett goes on to state that for "normal hardware failures . . . standby facilities are irrelevant". I would suggest that this statement demonstrates that he has not grasped G. Hitchcock's second

ling point. Hitchcock was not only promoting his company's services, he was also promoting the concept of con-The evidence is that Sholes started with an alphabetical order keyboard and that a few keys were

failures at his installation are the

norm), the computer manufactur-

ers would be making enormous

profits, selling replacement

disaster planning is not deter-mined solely by the possibility of fire, flood or terrorist attack, it is a function of the need for the computer to continue in service. Installations may have commendably low MTBFs and MTTRs, but in the context of disaster planning these have little significance when the Maximum Time to Recover (Max TTR) exceeds that period during which the organisation can continue in normal operation (the

critical period). It has been observed that this period averages 4.7 days, although certain types of organisations quote figures of two days or less, critical periods measured in

To illustrate this point about Max TTR, let us briefly examine a 1. Computer downtime ex-

eeded one week while waiting

found, through experience, that in this recession there is an increase reservation system. The total in the amount of straight computer processing, especially when the price for such processing can be downtime was not excessive by MTTR figures, but exceeded the critical periods. held at a very low level. I can only 3. Loss of vital data following a

system failure compounded b lack of adequate back-up caused loss of service for over three days; launch was delayed by a computer failure. This caused loss of com-

Where to hear the hard facts

pany prestige and threatened po-tential sales;
5. A bug in the operating system

August 26) go unremarked. As Follett states, a computer "disasseven days in a 14-day period; this every 30 minutes in the UK bug was only discovered after two would be over 17,500 per annum.
If this figure did not include "normal" hardware failures (and I feel sorry for Follett if hardware

years' live running, and was initi-ally diagnosed as a hardware fault. Each of the above would be termed a "normal" failure. The effects may appear a little extreme until one examines the relationship between Max TTR and critical period. In each case the Max TTR exceeded either the industry-average or the organisation's critica

In only one case above did the organisation have a contingen plan. Unfortunately the plan did

not cover the event concerned.

The effects of the loss of service from an organisation's computer(s) can be considerable. However they can be substantially reduced by planning ahead for the disaster that will come, in one form o another one day. This, I believe, i the point that Kavanagh was making in his article, and is that to which Follett takes exception

A. M. W. BACON Atkins Planning,

#### Hardware failures

IN REPLY to the letter from I. D. Follett (CW September 30) I suggest he asks a company such as a major bank whether or not they would consider a six hour "normal" hardware failure irrelevant.

As the research quoted in John Kavanagh's article proves, consequential losses depend on the nature of the business but can be very serious where online system

We at UCSL consider anything that halts computing, whether temporary or permanent to be a disaster. We have no need to emphasise the dangers — they exist and every responsible DP manager is only too well aware of them. Our only concern is to provide a service for these people who are far-sighted enough to want to be prepared for any eventuality

S. S. HITCHCOCK Sales and marketing manager Unilever Computer Services

### Telephone messages

YOUR report on IBM's Audio Distribution System headed "IBM's voice message add-on reaches Europe" (CW, September 23) is incorrect in stating that "the system will also be limited to communications between telephones attached to a single exchange or network of exchanges" In fact, messages can be sent

from almost any telephone any-where in the world. As well as phones, ordinary rotary telephones, to which a low-cost portaattached, can also be used. The travelling businessman, for example, can therefore use ADS from a public telephone box.

M. D. STOTT

### SIA charges

YOUR report "Census data up. for sale" (CW, September 2) states that digitised boundary data is available from SIA Computer Ser-

However, the article states tha non-profit making organisation would be charged £107 per bound other bureaux £225.

This should in fact have read £1.07, £1.50 and £2.25. ELAINE PRIESTLEY Manager, marketing unit SIA Computer Services, London SW1.

### about writing your own software. Attend one of our conferences and you'll

LINC is Burroughs revolutionary, new systems generator.

It lets you produce your own applications, in your own language, tailor-made for your own line of work.

What's more, it does it all in a fraction of the time normally taken to create such a system the speakers at the conferences. using conventional methods.

But that isn't even half the story.

The manager of Systems Planning and

Development for Ford, Australia was a sceptic. Now he's a convinced user installing LINC in Australia and the Asian Pacific. He's just one of

To be sure of a place, clip the coupon and send it to us as soon as possible.

London: Monday 1st November 1982, 2.00 p.m., 5.00 p.m., Tuesday 2rld November 1982, 10.00 a.m.-1.00 p.m., at the May Pair Theatre, Stratton Street, London W1A 2AN.

Manchester; Wednesday 3rd November 1982, 10.30 a.m.-1.30 p.m. at the National Computing Centre Ltd., Oxford Road, Manchester Mt 7ED.

### Burroughs

	To Alan Payne, Burroughs Machines Ltd, Heathrow House, Bath Road, Hourslo	
;	Please send metickets for the Burroughs Linc Management Con	derence for 1st November (London)
١,	2nd November (London) [3rd November (Manchester) [3]	
ì	Nanre:	
ċ		
	Address:	
	Adoles	CW21/

OF OCTOBER 19, 1972: Trading in IBM shares on the New York

but for inscrutable technical

*10 YEARS AGO* 

FROM COMPUTER WEEKLY in IBM shares on the New York Stock Exchange was suspended for several hours when a submis-sion by the US Justice Depart-ment in its long-standing anti-trust suit against IBM brought a settlement nearer. . . Irwin Rector was named as managing director of Burroughs Machines Lid.

Operators reduced to

simple. A new race of Oriental super midgets who can work 24 hours a day, seven days a week,

a kneeling position ERGONOMICS Humbug. reasons are incapable of reaching operator comfort? Who cares?

tion of the Leaderene.

Chad has not actually seen the said confection, but the use of the word "giant" is a little ominous. If

Liveware

comes a new term for everyone who likes to keep one step ahead: was nappening as his firm was sold to word "giant" is a little ominous. If Wang's tape deck ergonomics are anything to go by, the Iron Lady will probably have to stand on Dennis' shoulders to cut the thing.

who likes to keep one step aliesa: was nappening as his firm was sold to Zygal Dynamics. "It was a case of mushroom Modular Technology's flamboyant ex-boss, John McNulty. He reckoned the receiver which took over one the receiver which took over and pour b\*lish\*t all over you."

filling him in on everything that was happening as his firm was sold to Zygal Dynamics. "It was a case of mushroom

in the computer industry, Hos-kyns had little influence on gov-ernment information technology

nomic policy in his belief that the disciplines of high technology can

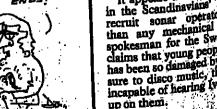
IT'S REALLY A JOB.

ANALYST!

FOR A SYSTEMS

CAN NO ONE RE-SET MY DIGITAL WATCH WHEN SUMMER TIME







out the baddies.

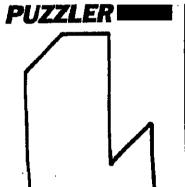
The Swedes have carried out

# That wonderful world of Disney inside a computer

THIS year's Walt Disney Christmas movie, Tron, looks set to be the biggest money-spinner to have come from the studios famous for innovation since 1928, when Mickey Mouse made his debut. The film breaks new ground for Disney in dealing with subjects such as totalitarianism and revolusuch as totalitarianism and revolu-

tion — inside a computer.

Tron opens in the West End today (October 21) and goes on general release on December 9. In the eight weeks following its US release, the film grossed more than ideas since 1977, and says the film \$30 million, and a video game launched to coincide with the movie has already replaced PacMan as the most popular in the Star Wars have made impressive



IN this week's dissection problem you are asked to cut this shape into just two pieces that will fit together again to make up a perfect square See page 53 for solution

objects and environments that couldn't exist in the physical world. That's something computer-generated images can do very

well," says Lisberger. He had been developing his country.

The writer and director of Tron is almost entirely dependent on computer imaging to provide (Triple-I), and the Mathematical Applications Group Inc (MAGI) of New York. The two firms used

nications company named Encom, where the supervisor program, MCP, has developed ideas above its station and set up a dictatorship under which the applications programs are forbidden to commu-

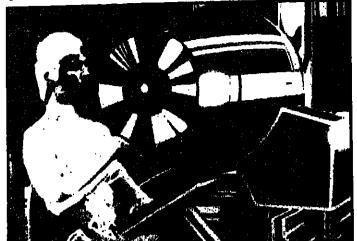
nicate with their users.

Two principal, companies are responsible for the computer imaging in Tron, California-based Information International Inc

> Each pixel on the computer's screen is assigned a colour and in-tensity to create the illusion of a solid, three-dimensional object. Multiplying the number of pixels per frame of film — more than two million - by the 24 frames per second at which the film travels, means that for each second of screen time, almost 100 million bits of information are required.

By using computer imaging, rather than relying on hand-drawn pictures, Tron was produced in three years, as opposed to the seven that Lisberger estimates would have been required had the film been animated using conven-

The pre-production phase, where the basic computer images



The hero - a video game expert caught up in an electronic world where the

different techniques to achieve the images for the film. Triple-I digitised the designer's blueprints by tracing round the three elevations

The computer is then able to construct a wire-frame structure of the subject which can be maniputhe subject which can be manipulated in space. The MAGI technique differs in that it utilises a library of 50 geometric shapes which can be fitted together either additively or subtractively. These building blocks can then be assembled to construct the desired

vere created, took two years, the live action using the real human actors a mere two months, and

Some of the characters in the film are based on the real-life pro-grammers who were involved in

ilm was constructed, a further 10

the computer imaging process.
"The actors were introduced to the programmers at an early stage in production," says Lisberger. "It was a valuable insight into both the work of the technicians and to the type of person who becomes a

programmer.
This is borne out by the human heroes of the film. They certainly act, speak, and tell the same jokes as the majority of programmers of

Despite the excellent quality of the computer imaging in Tron, Lisberger doesn't believe that the human actor is in any danger of becoming yet another victim of the

"Computers will replace conventional model shots without a doubt," he says, "But until a digital printer (in the film sense) is perfected, seen simulation won't be feetiled. e feasible. Actors are what I call the ultimate special effect.

■ See pages 18/19 for a special feature on computers in the cinema industry.

### machine helped to raise the **Mary Rose**

LIFTING the Mary Rose from the bed of the Solent called for precision control. Hardly surprising then, that a computer was involved in the business — a Digital Equipment 11/23 mainframe armed with real time software written by GCS Engineering.

The secret of the software, exlains project manager Neil nodelling based on weather orecasts and tidal predictions, with real time measurements from which statistical tables are produced to help operators with the

The big problem in the salvage was apparently peak loading caused by a sudden lurch of the floating derrick, the Tog Mor, while lifting the Mary Rose.

This can cause a real weight of 600 tons to give a pull of 800 tons, explains Starsmore.

The whole operation can be jeopardised by the arrival of waves propagated from a storm centre thousands of miles away, which is never expected to reach the area. This is difficult to predict, but can be catered for in the model.

The motion of the vessel under given conditions of wave motion, wind and load on the crane can be modelled for periods of 20 minutes, one hour and up to six hours ahead, says Starsmore.

This is vital in a salvage opera tion that can last for several hours.

The Mary Rose was banging

of a decade of research and innova-tion by R2E, a CII-Honeywell Bull subsidiary. The parent company markers the same machines under from the crane tip several hours, during which operators of the the brand name Questar/M Launching the group's latest model, the MCl which is based on its well proven Micral 80 series manufacturers of microcomputers are the victims of unfair discrimination in the country's Customer and the country's Customer and the country's country is consistent to the country of the country updated on expected ship move technology, R2E's managing director, Didier Collet, said: "We have solid grounds to a said: "We have solid grounds to expect to be among the dozen or so world turer pays 18.6% duty on the basic

among the dozen or so world manufacturers of microcomputers who will really matter by 1986."

Import out;

turer pays 18.6% duty on the basic electronic components. He pointed out: "This bonus for This is a market where everything moves at breathtaking speed. I understand why the public cannot keep up with the rapid

MICRO MARKET

that it will launch its long awaited

nership with Nathan, the publishing firm. Matra has promised to present a rival product in alliance with Hachette, France's big-

gest publisher.

They will be in competition with
CII-Honeywell Bull, which like

Thomson is now under State control, and Goupil, a privately-owned company. CII-Honeywell Bull and Goupil are making big inroads into the fast developing

French market for microcomput-

tors use the retail price of FFr50,000 (£14,000) for a central

The Micral, the first domes-

tically produced microcomputer

on the French market, is the result

France gears up

for 200,000 micros

by end of the year

Enthusiasm is the only way to succeed in the fast

changing microcomputer market, as Jack Gee discovers

(£2,215) for the 2 x 700 K Mode

C. These prices include CP/M soft ware and the Basic programming

language.
Collet said: "At R2E we regard

ourselves as very different from

'explains our success on the inter-

He added: "Our role is

supply the necessary tools to big

and small firms. Instead of seeking

come our partners."
Collet complained that Frenc

pointed out: "This bonus for foreign equipment is contrary to

the government's appeal to us to

conquer new markets."
The Micral microcomputer

range is composed of two families, the Series 80 and the Series 2. The

single position Micral 80/21 has a

screen with 1,920 characters, a 64
Kbytes memory and a twin unit of
floppy discs of 140, 256 or 600
Kbytes.

A 600 Kbytes floppy disc unit can be replaced by a fixed 51/4-inch minidisc with five million or 10

floppy disc unit with five million

million characters.

"We behave differently. This

the well-known multinationals.

tering the industrial era."

unit as a yardstick to define a national market and particularly i

microcomputer, compared with countries which are only just entering the industrial era."

rate of change The MCl offers 64 Kbytes of memory and is based on the Z80 with a screen and printer linked via V24 and RS232C interfaces. The single position Micral 80/22 was developed for Hench Ministry of Education. It has a 1,920 character screen, 64 Kbytes memory and a special keyboard for use with a simulated training language. character display (24 x 80). The computer has two integrated 5¼-inch floppy discs with direct memory access and soft sectoring. Capacities of 2 x 300 Kbytes and 2 x 700 Kbytes can be chosen.

The Micral 80/31, also a single position model, has a 64 Kbytes memory and a double floppy disc unit of 140, 256 or 600 Kbytes. The 600 Kbytes unit can be changed for a fixed 5¼-inch floppy disc unit with five million

x 700 K bytes can be chosen.
Collet said: "We were impressed Collet said: "We were impressed by the way almost all users were insisting on a wide-ranging library of software at reasonable prices. So we adapted the most frequently used operating system, Digital Research's CP/M. This system enabled us to adapt the maker's language.

"But, in order to increase the Micral's potential, we have characters.

The Micral 80/55 is a multiposition microcomputer with a Z80 8-bit processor and a 64 Kbytes shared memory with 32 Kbytes for joint memory and 32 Kbytes for each work position.

Micrals sold by CII-Honeywell Bull and R2E face strong competition from Goupil, the brand name of a successful microcomputer launched in France by Société de

But, in order to increase the Micral's potential, we have adapted our own Prologue system to this microcomputer. The arrangement enables the customer to benefit from a high performance range of software designed for lawyers, notaries, travel agencies, transport lirms, pharmacies and ready-to-wear clothing shops."

At the outset SMT announced that its objective was to launch a microcomputer for the imass mar

BY the end of this year 200,000 microcomputers will be in use in France, according to market CII-Honeywell Bull has shown that French micro shops deal with specialists. Sales of 70,000 units are forecast for 1982, and the figure is expected to double in 1983.

Goupil microcomputers are actions and solve their problems as they arise, the first of the new Mi-crals are being installed in the Paris area. Sales will be extended to most of France by the end of

Georges Zimeray, president of Sonotec, one of France's biggest microcomputer distributors, said: The retail price of the Micral in France ranges from FFr24,125 excluding tax (£2,045) for the 2 x 300K Model B to FFr26,150

and videotex facilities.

ket at a competitive price. The Goupil 2, at FFr7,000 (£560) for the basic model, offers the operating systems DOS FLEX, UCSD and CP/M, and can be equipped easily with an intelligent terminal

sembler, Pascal and Forth as well as with a wide range of software and a Voltaire word processing

thing moves at breathtaking speed. I understand why the public cannot keep up with the rapid rate of change. Firms like mine have a duty to give people quick and straightforward answers to their questions about data processing

Sonotec made a big contribution Apple's success in France, where the US microcomputer's sales have risen from 300 in 1979 to 7,000 last year.

To obtain exclusive sales rights Zimeray's stores Apple pro-

Paris has been chosen for user trials of the new Micral micro, marketed by R2E and CII-Honeywell Bull posed a merger with Sonotec. But Zimeray insisted on staying inde-pendent: "I had my own ideas perity. Its turnover rose from 10 million francs in 1978 to almost about the responsibilities of French firms. So I turned down 100 million francs last year. Zimeray looks forward to an even better this attractive offer, broke with Apple and broadened the range of performance in 1982.

Confident in the development of France's microcomputer industry and of the appetite of the consumer market, Zimeray added: "You have to be passionately keen on microcomputers. That is what I Japan. Enthusiasm is the only way to succeed. There is no other



### **NEW SICK PAY LAWS** — THE ANSWERS

microcomputers which I was

offering to my customers," he ex-plained. "In this way I can enjoy

freedom of pressure from the

manufacturers, and give the public

a wide choice of hardware and soft-

ware to meet their individual re-

The break with Apple has cer-

Fully-tested, top-value, one-day conferences

From Wednesday April 6th, 1983, every employer will be obliged to undertake financial and administrative burdens in respect of every significant instance of employee absence.

The complex rules will require informed assessments from: Chief Executives, other Senior Administrators, Internal Accountants and External Auditors, and

Incorrect decisions on such matters as qualifying days could cost large organisations hundreds of thousands of pounds. Internal sick pay schemes may

In short, from April 1983, systems and records for notification, exclusion, withholding, transfer, sickness absence control, entitlement calculations, daily offsetting calculations, payments and recovery will all be subject to inspection and audit. Criminal penalties can result from failure. Expensive employee appeals will result from inadequacies.

SSP law but provide practical solutions to the real problems - how to operate SSP hand in hand with company sick pay schemes and how to develop sickness arrangements that meet statutory standards while providing optimum financial, management and employee-relations benefits.

No other organisation has done the work required to identify the problems and find the variety of practical solutions allowed. Hundreds of employers have saved weeks or months of work by attendance at these IRB courses. Thousands more will benefit from these IRB courses before the end of the year.

#### WHERE AND WHEN

or December 10 November 19; LONDON or December 8 MANCHESTER November 16: or December 16 November 15; GLASGOW or December 9 BIRMINGHAM November 17;

#### COST

A single place costs £115 + VAT Multiple-place rates, exclusive of VAT are:-£105 (2-4 places); £95 (5-9 places); £85 (10+ places).

#### **HOW TO BOOK**

You can book by Mail, Telex or Phone. just identify the required number of places for your selected dates and venues and provide the delegates' names and job titles for each fixture.

Book through IRB, Silverton, Exeter, Devon, EX5 4HZ Telex 42518 SSP

Phone 0392 860991...

giving your organisation's title and address and the name of the executive making the booking and identifying the number of places and venues. 



LISBERGER . . . "Computers will never replace actors."

#### **COURSE PROGRAMME - AUTUMN 1982**

Getting Started In Capacity Management	2 - 5 Nov	Munich
Software Physics and Capacity Management	15 - 19 Nov 22 - 26 Nov	Milan Munich
Standard Costing for Capacity Management	15 - 19 Nov	London
Equipment Planning and Configuration Design	4 - 8 Oct 15 - 19 Nov	London The Hag
Predicting Throughput, Response Time and Utilisation	18 - 22 Oct 8 - 12 Nov	Rome London
Capacity Management Workshop	29 Nov - 1 Dec	London
Introduction to IMS Performance Management	4 - 8 Oct 1 - 5 Nov 13 - 17 Dec	Frankfur London The Hag
Introduction to Capacity Planning and Modelling	18 - 19 Oct	Munich
MVS System Management	7 - 8 Dec	London

The Institute for Software Engineering is an international organization serving members worldwide. ISE helps D.P. management develop a wide range of software engineering skills which can be used to establish and implement effective data centre working procedures.

> For course registrations or further information, please contact: INSTITUTE FOR SOFTWARE ENGINEERING PO Box 89, Reading, RG1 4JD, England Telephone: (0734) 586408

#### The independent auditor ditor will not acutally start produ

Les King continues his series on changing job functions and titles. COMPUTER systems audit and user training have one thing in

Despite almost universal agreement as to the value of these functions, very few organisations actu-ally employ anybody to carry them

It seems to me that when most computer systems go live, users are given a pile of documentation with the instruction to "Get on with it mate", and any on-going review of systems effectiveness done purely by response to com-

posedly bureaucratic organisaand use of formal "quality assur-

In such organisations, the oncept of continuous financial au-liting is well-established and computer audit, which uses similar techniques, is frequently a spin-off activity undertaken by accountants with computer knowledge rather than by full-time DP profes-

The essential task of the computer systems auditor is to provide an dependent assessment of computer systems usage making appro-priate recommendations for im-provement in control, efficiency

and security. The job embraces all aspects of computer systems usage, including technical resources, and not just the monitoring of financial areas as would tend to be the case with conventional, non-computer audit-

In the early stages of systems Andrew Thomas.

SYSTEMS...

its, are included to de and corruption of data. Another area of concern is the control of access to information and, in particular, the prevention

the computer system.

The independent status of the systems auditor prevents any direct contribution to the systems

Once a system has been developed, the systems auditor will become involved in acceptance

As with systems design, the au-

SOMETIMES PRIGGED TO WORK

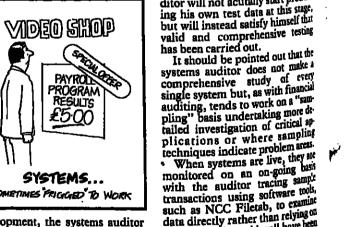
development, the systems auditor ions, such as major banks and will ensure that proper controls, lic authorities, that seem to such as batch totals and record

of theft or misuse of data through the unauthorised manipulation of

design, a major problem for any-body with a tendency to wade in and "show how it should be

testing with a view to making sure that the system produces results in accordance with the agreed user

Workplace is compiled by Philip Hunter att

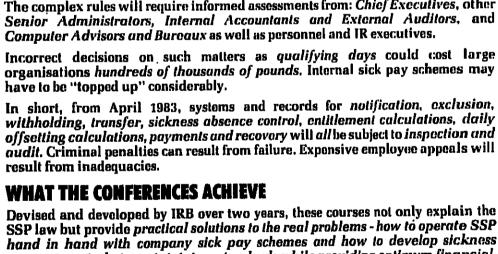


data directly rather than relying on output which could well have been "frigged" to give the appearance

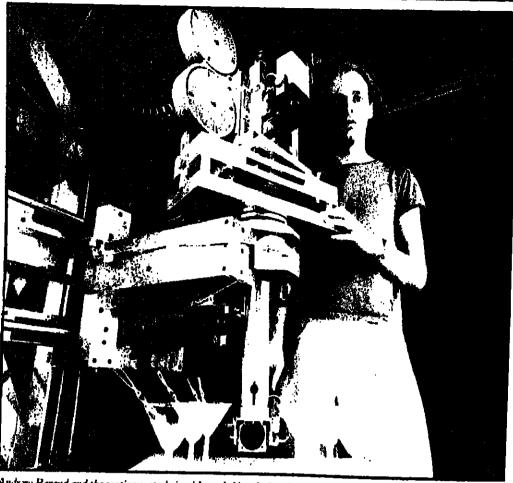
Another technique for detection unauthorised changes is to dump few object programs and compare them with current versions a few months later although this usual highlights sloppy documentation rather then fraud.

Physical security is also a major area of interest to the systems audi tor who will require appropriate contingency plans, for backup and recovery, to guard against a major disaster such as a fire of

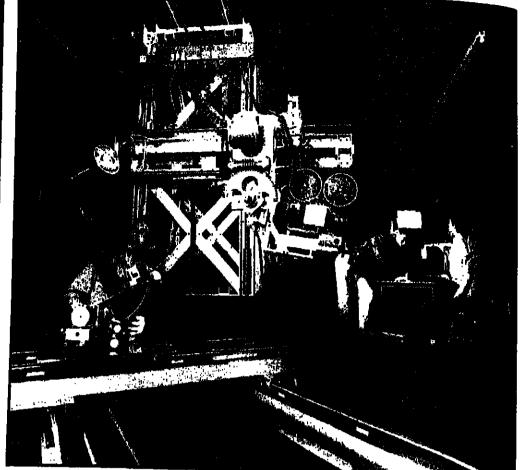
The monitoring of efficiency The monitoring of efficient and largely a matter of making such that systems work without causing undue user bottlenecks, although the auditor may well investigate the use of technical resources such the use of technical resources such that the performance of as data preparation or the perform ance of operating systems...



#### **COMPUTER GRAPHICS**



Andrew Berend and the motion control rig with snorkel lens for low-level shooting attached.



The motion control rig is used for a wide range of special effects which might otherwise be impossible.

### THE BRITISH film and television industry has been criticised in the Press recently for not investing in the new technologies available in the US. Traditionally British technicians and studios have led the world in creative impossible and world in creative innovation and technical proficiency. During the to very special effect last few years, however, this posi-Now the Moving Picture Company, a British film and videotape production company, has set up a special effects unit to cope with the huge increase in demand from records gradient and the content of the product of the content of the

With the success of films like Star Wars, special effects are in big demand, and computers play a vital role in new approaches to graphics on the screen

gramme title sequences and special effects feature films. This increase parallels the growth in the US.

Kim Relick, MPC's special effects producer, says: "About two years ago MPC decided to dive in all the deep and and develop in the deep and develop in the ter imaging, is the front runner in linking man and computer in crea-

at the deep end and develop the new technology required for sophisticated film and video special effects despite the long lead time and substantial investment down. In 1950 the first computerdriven display, attached to a com-

required. The general approach was to 'shoot on film and post-produce on videotape'."

Andrew Berend and Bill **Computer** animation was ideally suited to the stylised demonstration of tial prerequisite. Tape, however, with all its instantaneous sophis-ticated effects, seemed the right new products both simple and complex. Thus choice for post-production work. This is when the "rushes" are put together to make a finished prothe product became the hero of the commercial

puter named Whirlwind-1 at Mas-

sachusetts Institute of Tech-

nology, was used to generate

simple pictures.
Giant corporations such

First Berend spent several months in the US studying all the production techniques and visiting all the major special effects com panies. He concluded that MPC should put together and develop computer graphics and motion control, and simultaneously build

tion has been sadly eroded.

people making commercials, pro-

velopment stage, to see how they would look without the need to build costly models. Massive funds were applied to make computers accept 3-D images and move them around, even fly them through the air or drive them down a computer

generated street. Then, in the late Seventies, 3-D computer animation received a huge boost from a relatively unex-pected quarter. Steeply rising film production costs had already caused the major US advertising agencies to move into the field of videotape, first for post production and then more and more as the originating medium for their TV commercials.

At the same time the rapid development of video technology had introduced advertising agencies and their clients to the possibilities of high technology when applied to the film-making process. Among the innovations were computer controlled editing suites, digital effects generators for instant special effects, and chromakey for ustant matteing - a sophisticated technique whereby different

advertising agencies looked around for ways of making TV commer-cials without people — and they looked to technology for the ans-

As a result they stumbled into the world of 3-D computer animation. For them it seemed a technique sent from heaven. It could be used to give their commercials a prestigious "hi-tech" look that ref-

lected favourably on the product.
And, just as General Motors and
Lockheed had discovered many
years before, computer animation
was ideally suited to the stylised
demonstration of new residuals. onstration of new products both simple and complex. Thus the product alone could become the hero of the commercial and, of course, the product did not ask for

repeat fees.
Soon 3-D animation commersoon 3-D animation commer-cials were sweeping the awards in the US, and production companies which had depended for their sur-vival on ocassional special effects sequences for science-fiction epics were working 24 hours a day, seven days a week

seven days a week. When the Moving Picture Comon MPC's well established digital and electronic effects capability.

Computer graphics, also known as computer animation or compute

friendly as a mad dog.

MPC bought the basic software in the US from a well-established production company, amending and developing it in London to meet its particular needs. That left only the problem of out-

controlled fibre optic light source.

ter technology with the latest techniques in fibre optics -35mm film via a computer-

For example, with the hap Ultimatte, the advanced character key system, a real person can will genuinely "user-friendly" — a term MPC's designers had down the pavement of a compute previously heard applied to several systems that seemed about as

image city, get into a computer generated car and drive and Linked to Ultimatte, or a digit effects generator such as Quante the creative potential of combining computer animation and live &

Berend also advocated the inte duction of motion control wh should more correctly be called 'The computerised control of the motion of film cameras, vill cameras, film projectors and

Using several layers or cells of an imation, each separately coloured and drawn object can be made to travel through 3-D computer generated environment. Match-mixing computer animation to live action is a well-stablished technique, enabling 3-D objects to turn into the real object.

they represent and vice-versa. B

using the extensive video special effects equipment of a company like MPC, the combination of five

action with computer animate

can be made infinitely Diff

sophisticated.

Turn to page !



RBLICK ... "MPC decided to dive in at the deep end."



### Complex effects are the order of the day

From page 18

multiplicity of special effects techniques to achieve complex and dazzling special effects. Previously big motion control rigs were available only in the US, and were used to achieve nearly all the sophis-ticated special effects sequences in the recent surge of special effects films such as Star Wars and Blade

The camera is put on a geared head similar to, but more flexible than, that used for live action shots. This is placed on a dolly which runs on tracks, again similar to but more flexible than those used for live action. It the core of used for live action. In the case of MPC's rig, the rails are mounted on the ceiling and the dolly hangs from the rails.

The rig is controlled by a com puter. The movements the directhe computer. Start in position A, move to position B over two seconds or 50 frames. Go on to position C panning through 20 de-

> ✓ Work that would have taken months can now be achieved sometimes in hours 🗨

"jockeyed through" in a very

similar way to a crane driver driving a large crane on a building site.

First, the moves are "jockeyed through" slowly with various which is later rendered invisible by the controls a model is mounted on a stick, which is later rendered invisible by the considerable — supecce. changes, critical positions being checked, and so on. When the director is satisfied with each part of the move, it is entered into the computer memory. When the computer memory. When the computer memory with the new electronic statement of the move is a second memory. When the computer memory with the new electronic statement of the move is satisfied with each part of the move, it is entered into the computer memory. When the computer memory with the new electronic statement of the move is satisfied with each part of the move, it is entered into the computer memory. When the computer memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a satisfied with each part of the move, it is entered into the computer memory. When the computer memory with the new electronic statement of the move, it is entered into the computer memory. When the computer memory with the new electronic statement of the move, it is entered into the computer memory. When the computer memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic statement of the move is a single memory with the new electronic state computer memory. When the is mounted on a dolly, the dolly is whole move for a shot has been determined, the end result is that the computer has in its memory. the computer has in its memory

every move, pan, tilt and timing.
The computer is then instructed to put the camera in its first posi-

button, the computer controlled rig and camera duplicates exactly every move in normal running time.

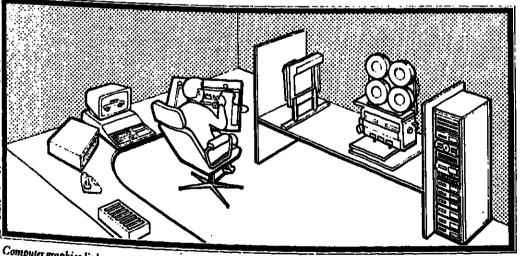
If, as is usually the case, a film camera is being used (the rig can be used for film or video) a video be used for film or video) a video and rotate were added. Because the state of the sheating is extended to the film camera is attached to the film camera of the sheating in decrease. down.

Although this sounds complicated, it isn't. The motions can be made the whole shot. Changes or most of the shooting is done on MPC's own comprehensive video modifications can be made then if

Director/designer Bill Mather with the computer graphics system based on Hewlett-Packard hardware.

equired. tures can then be manipulated. The computer simultaneously using the digital effects generators

technique with the new electronic techniques, a combination of foregrounds and their separately to track, spin, pitch, yaw, tilt and so on in a precise and smooth fashion after its inovements have



Computer graphics links man and machine in creative endeavour.



# A laser disc got MPC on the move

effects unit came courtesy of Philips and the advertising agency J. Walter Thompson. Mike Gil-mour, JWT's head of television, bravely gave MPC its head to produce the demonstration disc for

the Philips Laservision system.
One side of the demonstration disc is a six-minute programme showing the ease of operation and outstanding features of the player, also produced by MPC. On the other side is a four-minute sequnature introducing the range of programmes and feature films available.

For this Philips wanted to have something exciting, innovative and completely original. Together with the creative team from JWT, designer/director Bill Mather designed the most complex piece of special effects work yet underta-ken by MPC.

It incorporated almost every imaginable type of special effects technique. Most of the principal photography was shot on film in-cluding the computer imaging and motion control sequences with the complex post-production work being done on videotape using up to six computer-controlled videotape recorders simultaneously.

success of science fiction films such as Star Wars, The Empire Strikes Back, Alien and Blade Run-

ner has heightened interest in

special effects generally. In Octo-

ber Disney's feature film *Tron* opens in London. This includes 15 minutes of the most sophisticated

computer graphics and special

effects ever produced.

The opening shot is of a model city built to simulate a circuit board with silver strip roads and

THE FIRST big break for the chips and microcircuit "build-moving Picture Company's special ings". The most powerful chip on the Philips logo, and as the camara tracks in to close up, the futuristic Philips silver video disc spins away from

> The disc levitates and a compu ter graphic of the player forms around it. The camera explores the inside of the computer-imaged player and follows the internal electronics of the device as a laser beam sears through the picture and hits the underside of the disc to demonstrate how the pictures

are generated. The production resulted in some major redesign of the equipment, and a lot of new production busi

produced perhaps some of the most outstanding computer graphic images, the most interest-ing and challenging project to date was the Sensodyne toothbrush commercial which has been put on the air recently.

It starts with an image of a computer graphic toothbrush which transforms itself into the real thing. The real toothbrush then brushes computer-imaged teeth. Throughout the commercial, computer graphics, conventional animation techniques and motion controlled live action are cleverly combined using a combination of

### news for selling products to the everyone selling middle East Middle East We've opened up the Gulf! Middle East Computing, means nothing computer assis in the rich Gulf States — and throughout the Arab world – have a regular journal reporting on the technology and scyvices available to them, world wide. So now you can talk direct customers throughout this yest. fast growing market. (Amurket which imported more than E74,000,000 worth of computer How we've done it Middle East Computing began as a single-lesse publication, backing the Gulf Computer Exhibition and Conference at Dubal last Middle East 6000 copies are being sent to established computer users or key personnel within government and major business organisations in the Middle East countries predominant in the computer market. The circulation was compiled through the full research resources of Computer Weekly and IPC Business Press

The computer controls a model mover to create many different movements - spin and tilt, for example,



computastars, where the best 36 teams from Britain, Belgium and the Netherlands battled it out in the splended surroundings of the Belgian national stadium at Heysel, north of Brussels, were domi-

Both the men's and women's team titles went to the Birming-ham-based company, but Bob Kinch of Legal & General pushed Kulamazoo's Jeff Harrison into second place in the men's indichampion was also from Legal & General – Anne Bragg.

be sure of is that there will always moved into the overall lead after be a steeplechase in Computastars two events. The individual win-- so organiser Gordon Cairns de-cided not to have onel A 1,500 Digital.

Software and Microprocessors & Microsystems.

and organised by IPC Exhibitions Ltd.



CMC Holland, Elizabeth Porter from Barclays Bank UK, and Fanny Zevenhek of Centraal Beheer, into joint second place.

Kalamazoo women started well, and the Dutch made a good start, ing Commercial Union UK. Legal & General's Bob Kinch shared the

Event two involved football

icneral - Anne Bragg.

One thing that competitors can the team event from Barclays, who

metre relay replaced it in the programme, proving that few things are guaranteed in this life – except rain at Computastars events.

The hockey stick-wielding men from Kalamazoo I took the team event to move into the lead, and Philips saw its Number One, Roel The day started with the shot putt. Susan Richardson of Digital GB beat Hasiena de Vries from individual title.

> second, and thus held on to the lead with Marcel Rijsbergen of Digital NL, Kalamazoo i Number One Jeff Harrison almost took the individual lead from Kinch with a vith Dutchman Piet Walraven of

Swets en Zeitlinger tying for the basketball championship. Kinch finished second to hold on to the overall lead by the slender margin

Dutch team Arc Automation Services proved to be the best bas-ketballers, but their win only moved them into eighth place in

the vaults. Due no doubt to their experience in the vaults, the Barclays Bank women beat Legal & General into second place, and pulled out a nine-point lead over

vided consolation for the company by winning the men's heat. After four events they had built up a commanding 22-point lead over Digital Holland. Rowntree Mackintosh's Number One Mike Haw-

After the break came the 100 metres. Bob Kinch fulfilled the promise of his earlier perform-ances and won the event outright, knocking Kalamzoo's Jeff Harri-sion from the No I spot.

But Harrison's team was not to be removed from the overall lead, and



The final placings were decided by the 1500 metres relay. Com-mercial Union and their No 1 Lesley Davis took the male trophies, and Legal & General and Anne

Meanwhile, the visiting Inland Revenue tug-of-war team, the systems house Rendeck, were suitably impressed by the standard

# How they finished

cesses for Mike Hawtree and

Worthing Rams, were the surprise

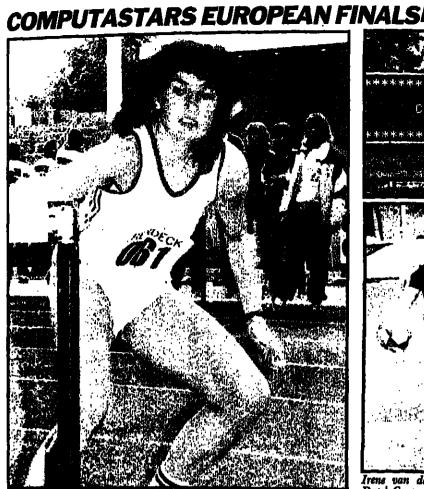
Rowntree Mackintosh 1.

Ran		Results								Total
1	Kalamazoo 1, GB	27	34	37	34	36	33	23	42	266
2	Rowntree Mackintosh 1, GB	18	24	30	33	24	45	40	36	250
2	Commercial Union, GB	29	22	36	20	34	33	24	45	243
4	Legal & General, GB	26	23	33	26	34	36	32	30	240
5	Barclays Bank, GB	23	24	27	26	33	39	28	24	224
б	NPI, GB	27	29	16	24	38	21	23	39	217
7	Sweis en Zeitlinger, NL	25	22	29	23	27	24	26	30	206
8	CMC, GB	28	30	21	29	34	12	16	33	203
9	Sheffield Insulating, GB	22	26	30	26	24	21	31	Žİ	201
10	Kalamazoo 2, GB	12	19	25	28	28	39	20	27	198
11	Philips, NL	22	25	26	24	28	21	29	21	196
12	Digital, NL	32	27	26	25	23	12	18	27	190
13	Rowntree Mackintosh 2, GB	21	25	23	22	18	36	23	18	186
14 15	BSO Apeldourn, NL	22	10	37	25	24	27	23	18	186
15	Barclays Int. GB	23	25	23	25	22	12	14	42	186
16	ARC Automation Svs. NL	21	20	38	22	26	21	13	21	182
17	Rendeck, NL	9	24	23	23	20	36	20	18	173
18	Janssen Pharma, B	16	18	28	29	21	18	17	24	171
19	Burroughs, NL	19	Zυ	22	21	23	21	17	27	170
20	Caterpillar, B	22	23	28	21	21	21	ZI	12	169
21	Informatikum, NL	19	19	27	24	25	18	28	0	166
22	Consulting Ass. NL	22	19	20	20	25	21	27	6	160
23	ADP Benelux, NL	24	21	32	18	16	12	[0	18	151
24	Data General, NL	16	19	25	10	14	21	20	12	137
25	Digital, B	))	5	26	14	18	15	14	12	115
26	Control Data, B	12	11	15	17	19	6	10	18	165

26	Control Data, B	12	_11	15	17	19	_6_	10	18	
MEN'S INDIVIDUAL RESULTS Rank Results										Total
1	Bob Kinch (Legal & General)	12	12	12	9	13	12	12	10	92
Ž	Jeff Harrison (Kalamazoo)	ΙĪ	ίĩ	13	ú	9	11	- 5	14	85
2 3 4 5 6 7 8	Mike Hawtree (Rown, Mac. 1)	5	ii	6	12	8	15	13	12	82
4	Roel Ter Weel (Philips)	6	ĬŠ	12	10	9	7	12	7	78 76 75
5	Dave Cross (NPI)	11	11	12	4	11	7	12	13 15	75
6	Lesley Davis (Com. Union)		ī	12	8	11	11	12	15	73
7	David Cane (Barclays Bank)	5	เกิ	10	8	10	13	9	8	74
8	Malcolm Shuttleworth	-	•••							
	(Kalamazoo 2')	7	10	11	9	10	13	5	9	7
9	Piet Walraven (Swets)	7	7	13	8	ĬŌ	8	10	10	73
10	Michael Milne		•							
	(Sheffield Insulating)	5	11	10	11	8	7	10	7	6
11	Marcel Rijsbergen (Digital)	5 12 6 5 6	11 12	ίō	10	8 7 12	7 4 7 12	10 3 9 9	9	69 62 63
12	Steve Viney (CMC)	6		ii	9	12	4	3	11 9 6	0
13	Ben de Bree (Burroughs)	5	9 7 7	8	10	7	7	9	9	
14	Veteran Team (Rown, Mac)	6	7	7	7	7	12	9	6	6
15	Patrick Vilverman	_	-	-						
	(Caterpillar)	19	9	9	7	7	7	8	4	6
16	Roeland Meulen (Janssen)	4	9 6 8 7	13	10	7 7 7	7 6 4 12	8 5 6 9	4 8 6	59
17	Rick Meyerinck (ADP Ben.)	4 8 2	Š	ĪŌ	8	7	4	6	6	57
18 19	Michael Box (Rendeck)	2	7	7	6	7	12	9	6	Х
19	Huub Grondman	_	•						_	26
	(BSO Apeldoorn)	8	1	12	9	8	9	2	6	7.
20	Hugh Nicholls (Barclays Int.)	š	9	6	10	8 7	4	2	14	).
21	Cees Westerlaken (Con. Ass.)	6	1	7	10	11	7	10	2	31 12
22	Jan Van Duren (Arc Aut.)	4	7	10		10	7	3	7	31
23	Veteran Team (Data General)	4	7	ίŌ	2	7	7	9	4	55 55 56 56 41 41
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25	Paul Eysendeyk (Digital B)	4	Î 5	9	7 2	6	5	6	4	31
26	Ewen Michael (Control Data)	3	5	5	2	6	2	2	6	31

26	Ewen Michael (Control Data)	3	5	5	2	6	_2			
Rai	. WOMEN'S	TEA	lm i		ULI Resu					Total
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3 4	Susan Richardson (Digital GB) Alison Grant (Kalamazoo) Panny Zevenhek	10 7	10 3	12 13	11	15 10	13 15	10 12	9 13	86 84	
5	(Centraal Beheer) Joke Dijkgraaf	. 9	8	11	12	8	7	8	8		
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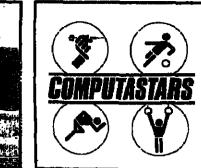




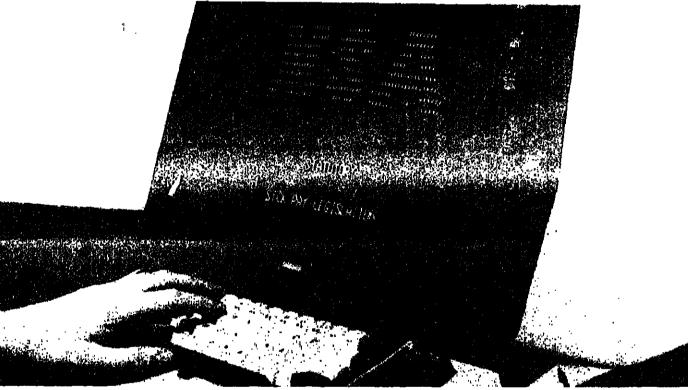
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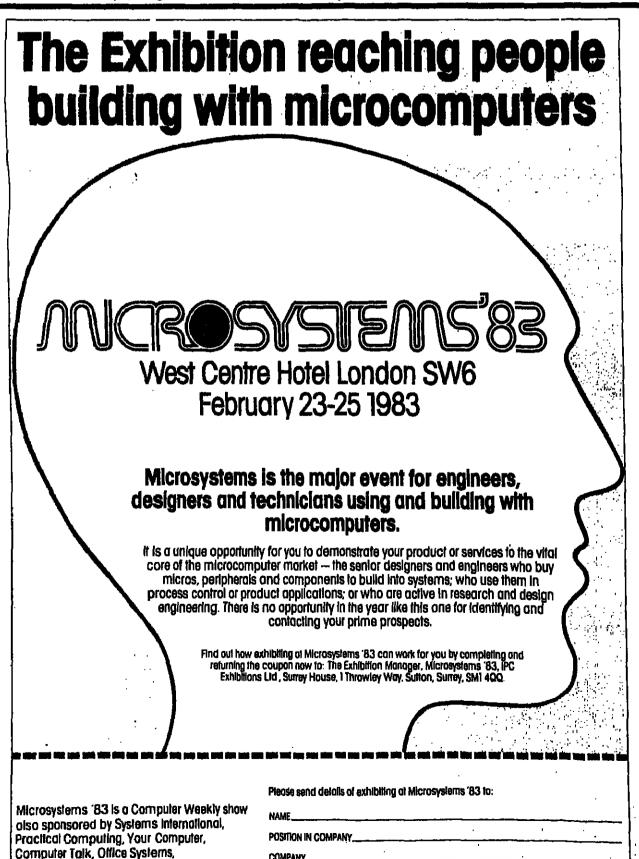
Julia Chamberlain, MSA (Management Science America) Ltd., MSA House, 99 King Street, Maidenhead, Berkshire SL6 1 YF. Telephone: Maldenhead (0628) 71011. Telex: 847400.

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# **Enclosure** cuts noise 'by 95%'

IN many countries it is now law that noise levels in the office must not exceed 55dBA. A typical dai-sywheel printer attached to a word processor will generate noise levels of about 70dBA.

The CalmCover is an acoustic enclosure which encases the prin-ter. It was developed by White Horse Acoustics, ergonomic and industrial design consultants Bruce Renfrew Associates, and ICI

Acoustic tests in a free field environment have shown that Calm-Cover can lower printer sound levels from over 70dBA, to under 50dBA, says White Horse, giving noise energy reduction of 95%. Base models will house the prin-

ter, together with continuous stationery tractor attachments, and

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White Horse Acoustics (CW), 8-10 Millgate, Thirsk, North Yorkshire YO7 1AA. Tel: (0439) 3599.

ITT Business Systems has aimed its sights at the rapidly growing market for multi-function office terminals. The new IBM-compatible 3290 workstation represents the first stage of ITT Business Systems has aimed its sights at the rapidly growing market for multi-function office terminals. The new IBM-compatible 3290 workstation represents the first stage of ITT Business Systems has aimed its sights at the rapidly growing market expected to reach more than a million units by 1990.

The ITT 3290 is the first multi-function terminal for IBM computer users in the UK, designed for use in the traditional 3270 DP environment. It costs about £5,000

invest with

confidence

board, printer and diskette.

Dunlop and

Rolls-Royce to

name but a few.

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family provides an

oination of price and performance. At

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under £100,000 it's over 3 times faster than any

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And invest with confidence in the experience

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So if you're thinking of buying a minicomputer, follow

the lead of some of the biggest names in British Industry.

on a single plug-in module, whilst at

other minicomputer system.

rigours of educational and indust-rial environments. The unit's inte-gral power supply operates from 240V AC or 12V AC and fully conforms to safety regulations re-lating to products used in educa-tional establishments. The Control Basic language used by the machine has been jointly developed by the University of Oxford and Warren Spring ITT Business Systems (CW), Lion Buildings, Crowhurst Road, Hollingbury, Brighton BN1 8AN. Tel: (0273) 507111.

Engineering Laboratory specifi-cally for control applications. Control Basic is an extended ver-sion of Basic, including necessary features for real time process puter system, designed for control lishments and industry, has been launched by Datac. The introduction of the Datac MC MicroCon-

Datac gets into

microcomputer

manufacturing

foam cabinet built to withstand the

The MC's real time features include real time clock interrupt handling and a scheduler which troller marks the company's move into microcomputer manufacture. Datac is already established as a manufacturer and distributor of data printers and liquid crystal enables the computer perform a number of different tasks at the displays.
The MC MicroController is housed in a steel and structural

Interfacing the Datac MC with external hardware is done with the addition of the optional experi-mental unit and plug-in accessory boards. Powered from the main computer, the experimental unit in connected by a flexible jumper which plugs directly into the MC's expansion bus.

Datac (CW), Tudor Road, Broadheath, Altrincham, Che-shire WA14 5TN. Tel: (061) 9412361/2.

# When you're buying a minicomputer, in the experience of GOULD S.E.L.

# Daisywriter can now plug into any computer

THE new Daisywriter 2000 from any other daisywheel printer.

CPU Peripherals has been en Daisywriters can now hanced by the company. It retains features of the original 2000 model introduced a few months ago — 16K or 48K buffer with 99% full warning; auto or manual selectable baud rates from 50 to 19,200; selectable page length settings; variable pitch and proportional spacing; 20 chps bi-directional printing; linear drive motor, dust-

New features include a universal interface. By changing the

Daisywriters can now be plugged directly from one computer to another with no change in software. This quality include coping with signals peculiar to the Pet, which other computers do not

Working with microcomp

without an escape key is no prob-120 from the General Binding Company are compact, desktop the beginning of the day sets t whatever the operator deci systems, designed to meet a wide range of needs in any data processing installation, large or small.

The units fit easily on to desks or table tops, says GBC, and are ideal for small business machine users, "satellite" operations of large data processing centres be the escape code and the printer

CPU Peripherals (CW), Rodd.
Industrial Estate, Govett Avenue, Shepperton, Middx TW17
8AQ. Tel: (98) 46433.

# New printer for UK market

exclusively from Peripheral Hardware. The M45 has been designed so that it can be plugged into most computer systems by simply changing a plug-in interface unit.

PHL will be supplying, as standard, interface module INTI, which has switch selectable and Data Products interface. The hammer assembly, developed by Daisy Systems for the veloped by Daisy Systems for

**PRODUCTS** 



### Jaguar adds to its **X25** kit

patible with VAX/VMS Version 3 software. The communications lines are presented as two eight-NEW FROM Jaguar Communica-tions is the RNA range of X25 Packet Assembler/Disassemblers, line multiplexers using two DMF32 compatible asynchronous

or PADs.
The ENA products enable users of existing asynchronous and 2780 terminals or computer ports to make use of the new X25 networks, such as PSS and Euronet. No change to existing software is required to make calls to or accept

calls from the networks.

Three models of ENA PAD are available, offering between four available, othering between roth and 96 user ports into one to 12 X25 lines. All products conform to CCITT X3, X28 and X29 recommendations. For OEM users, the four-port Micromux is available as a single printed circuit board for ncorporation into their own termi-

Incorporation into their own terminal or computer products.

Jaguar Communications (CW),
Eiton House, London Road, St
Albans, Herts AL1 1LJ. Tel:
(0727) 32983.

#### **Systime** extends 32-bit range

SYSTIME has extended its 800 series of 32-bit computers with the introduction of the 8730 processor.

The new model, which fits in at the low end of the 8000 series — based on the Digital Equipment VAX processor — provides extra functions to enhance performance and reduce the cost of expansion.

The 8730 can address up to 5

Mbytes of memory and support up

Mbytes of memory and support up to 2048 Mbytes of disc storage. Its low power consumption and heat dissipation make it suitable for sit-

ing in an office environment.

A typical 8730 system is housed in a 56 × 21 inch cabinet.

Prices for the 8730 start at

Bursting

desktop

from your

Power to the picture mix, while the new colour graphics capability makes it much easier to identify different elements in a

CalComp's IGS 500 is a minicomputer-based interactive design and drafting system

controller which exceeds the per-

formance and efficiency of the existing DEC DH11 and DZ11

controllers, and the DMF/32 for

VAX/730 computers.
The VMZ/32 incorporates 16

asynchronous communications lines for modem and terminal

control on a single hex-width board, and is fully software com-

ing in an office environment.

A typical 8730 system is housed in a 56 × 21 inch cabinet.

Prices for the 8730 start at 131,000.

Systime (CW), Concourse Computer Centre, 432 Dewsbury Road, Leeds LS11 7DF. Tel: (0532) 702211.

System of CalComp's systems division, said: "The effect of the new CPU is to improve workstation response times by between 50% and 100% depending on the work

The new colour workstation which is directly compatible with existing CalComp IGS systems can

display up to 16 colours simultaneously, from a palette of 4096, on its 19in graphics screen which features a resolution of 832 × 624 The dynamic graphics capability is further enhanced says the com-

**AX** comms control

interfaces. Each group of eight lines is controlled independently by the DMF32 "port" of the VAX/VMS Version 3 terminal driver. The VMZ/32 is accessed

through standard VAX input/out-

When fitted with a dual-mode distribution panel, the VMZ/32 can also be configured to active or

passive current loop operation while still giving the same performance level. A choice of 16 operational baud rates from 50 bps to 19.2Kbps can be programmed,

as well as an alternate rate for split-

speed operation.
The use of DMA and SILO buf-

fers substantially improves the performance of VAX-11 series

computers whilst greatly reducing

#### **Print-out** viewdata screens for posterity

pany, by the use of the simple jo tick picture controller. This enables the user to pan,

selected time delay has elapsed, or

after 18 characters have been re-

ceived.
Sintrom Electronics (CW), 14
Arkwright Road, Reading, Berks
RG2 0LS. Tel: (0734) 875464.

DNCS has added two viewdata hard copy printers to its range to supplement the recently intro-duced viewdata interface option for the CX80 computer output

colour printer.

The new Special colour hard copy unit is plugged into the tape out socket of the terminal and can store two pages which can then be printed out either singly or to-gether, side by side with a further option of a double sized print, The second addition is a black-

and white only viewdata printer called the VMX80. This printer also has a number of add features when used as a normal

computer output printer.
DNCS (CW), West Croft Industrial Estate, Manchester Old Road, Rhodes, Middleton, Greeter Manchester M24 4PS.
Tell 061-643 0016



Philips Prospect aims to provide cost-effective dedicated word processing

# Philips plugs WP gap

sing and includes a diagram-drawing facility.

Prospect, although a low-cost word processor, is equipped to perform the complex number of dures traditionally associated with the Philips P5000 Series. This has been achieved by incorporating the software system of the P5000 range into Prospect, which offers facili-ties such as file management, glos-sary, sort, locate, graphics and library as well as normal copy functions.

features in particular which make rospect good value for money. First, the design philosophy accepts that many users of word processors do not want to be able to use advanced software packages to perform other complicated data processing tasks. By accepting this premise, it was possible to design the Prospect with a 64K memory, more than adequate for "fullnouse" word processing needs.

Second, the constant advance in echnology makes it possible to achieve the same results today with smaller and cheaper units than

THE PHILIPS Prospect sets out would have been needed only a few to fill a gap in the word processor market. It offers full word processor proach has made it possible to use existing units with consequent eco nomies of scale — and of course the advantage of proven engi-neering for the modules conof this approach is that the Pros Philips Satellite.

Prospect consists essentially of single housing containing a VDU, the central processing unit and a dual disc drive. The VDU is a high-quality display offering 31 lines at 80 characters per line, with the ability to scroll up to 94 lines vertically and 250 horizontally. Because the entire unit is stalk-mounted, the VDU angle can be adjusted for best visibility. It is also provided with a brightness

Two modules are cable-linked to this main unit. One is the low standing keyboard, identical to that of the Philips Satellite. The other unit is a bi-directional printer capable of printing at 40 characters per second.

Philips Business Equipment (CW), Mallard House, Torrington Place, London WC1. Tel: 01-580 6633.

# Your FORTUNE This enables the user to pan, or roam, smoothly and rapidly around a drawing, parts of which may well at times be outside the screen viewing area and by then simply twisting a knob on the top of the joystick, to dynamically zoom into a small section of the drawing and back out again at will. CalComp (CW), Cory House, The Ring, Bracknell, Berks RG12 1ER. Tel: (0344) 50211.

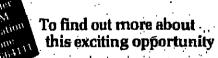
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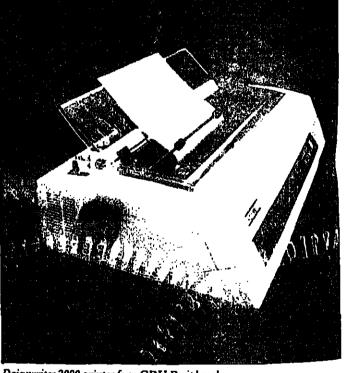
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1'd like more information on the Concept 32 family 🔲 I'd like to see Concept 32 in action. Please arrange a demonstration 🔲



Daisywriter 2000 printer from CPU Peripherals

ree enclosed daisywheels and 3chip processor control for reliabil-

connecter cable, the printer can plug into any computer and operate on software designed for

The Decollator 60 decollates The Decollator 60 decollates small packs of two or four-part continuous, handling carbonless paper and carbon-interleaved forms equally well. The device is made from chrome-plated steel tubing and lightweight, impact-resistant plastic, and will easily store on a shelf or in a cupboard.

The Birster 120 has a steel frame, and is eased in lightweight,



GBC's Burster 120 with the Decollator 60 (top right).

durable moulded plastic. It is easy to carry and handle, and will burst one, two or three part continous forms at the touch of a button. The Burster 120 is easy to load and can be operated, or stored, almost anywhere.

To complement this mini form

handling equipment, GBC has in troduced a range of data processing filing systems, including polypropylene DP binders, filing trolleys and lateral filing racks.

GBC (CW), Domaic Road, Where, Camberley, Surrey, Teli (0276).

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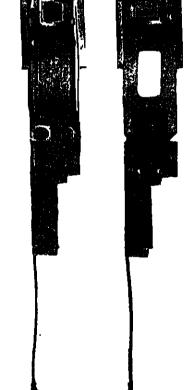
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#### IBM PC **PERSONAL COMPUTERS**

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### Burster for small users

ALACRA, supplier of computer forms handling equipment, has an nounced a new addition to its Astro range of bursters and decolla tors. The Astro range was launched two years ago to meet the growing demand from smaller computer installations for equip-ment which would handle the output from these at an economical

The new addition is the Astro 1600 burster, aimed at the small-

The Astro 1600 bursts computer tationery into separate sheets. It can handle form depths between three and 12 inches, and can also be fitted with margin trimmers to remove the sprocket holes from the computer stationery. For typical computer forms of 12 inch depth (approx A4 size), the Astro 1600 can burst 7,700 sheets an

Alacra (CW), Iveagh Avenue, North Circular Road, London NW107UJ. Tel: 01-965 0311.

### Forms for leading micros

DECREASING COSTS of microcomputers and business software packages have made them a smallest company. But there is still a need for well presented documentation to feed into and be processed by the computer.

Moore Paragon, specialist in business forms, provides a range of low cost and simple-to-use business forms, presented as a simple sim

ness forms packages available off-the-shelf in preset layout form.

These packages are claimed to cover 90% of normal business transactions such as invoices, de-livery notes, receipt notes, statelivery notes, receipt notes, statements, remittance advices, payroll, giro credit forms and multi-purpose indomiciled forms. Also available is a special Moor Paragon 'Specdimailer' form con-struction for confidential pay ad-vice which can be mailed with

The forms packages can be pro-vided for a large number of leading microcomputers such as Apple, Tandy, Commodore, Adler Alpha-tronic and Olivetti using a wide variety of established software accounting programs like Systematics, Tabs, Padmede, Tridata, Informex, HB, ISA Spectrum, LSI, MPS, Bristol Software and

Specifically for Systematics software packages, Moore Paragon has developed both input and output documentation. This means that data such as telephone sales orders, hand-written or typed invoices can be entered directly onto specially designed multi-part sets in a logical sequence so that one of the copies can be used as the computer input document.

Moore Paragon Business Forms (CW), Moore House, 75-79 Southwark Street, London SEI OHY, Tel: 01-928 9022.

#### UK launch of Olivetti's multi-task minicomputer

OLIVETTI has announced the UK release of its multi-workstation, multi-function computer called the \$6000, which has already netted £5.5million for the company since its launch in 1981.

The \$6000 has been conceived with the idea of combining the benefits of personal workstations with minicomputer power. Its

with minicomputer power. Its multi-tasking capabilities allow several jobs to be performed simul-taneously and permits information to be used at the same time by

different people,
Through its Boss (British Olivetti System Supervisor) monitor
the S6000 manages information,
ensuring that confidential data are kept secure and assisting with the job of organising tasks into order of priority. An additional feature is hat workstations can send and receive electronic messages between

Some of the S6000 hardware capabilities include self-diagnosis of faults, modularity, expandabil-

The Star Computer Group's Auditor 3906.

Star aims its low-cost

system at accountants

Called the Auditor 3906, the Winchester disc is built into the

the UK, according to Star.

The disc management system communicates with the lloppy

system is the first new computer to CPU cabinet.

larger firms of accountants now take very much for granted," says Janine Blackley, Star's marketing

"The base configuration has been priced at £10,500 - or leased

for £75 per week - to attract the smaller user," she sdds. The Auditor 3906 comes with

applications software for incomplete records and accounts production with integrated word processing, time recording and fees
ledger, sales and purchase ledgers,
payroll and financial modelling, all
backed by training.

The signomically designed



Olivetti's \$6000 multi-terminal computer system.

packages written for the S6000, including some for the accoun-tancy and legal professions and for y and ergonomic design.

A suite of specialist software contractors, has been specially developed by Olivetti, the latest be700 Series, the new systems comprise a multi-function controller blus a 19-inch rack chassis unit housing the storage peripherals. The DSD 7215 multi-function controller can be supplied separately for those wanting to build up their own peripheral configuration using Winchesters such as Shugart and Quantum.

The controller requires one Multibus slot and supports a maximum of two 40 Mbyte Winchesters, two eight inch double sided, double density one Mbyte floppy disc drives, and a 20 Mbyte quarter inch certaids. ter-inch cartridge tape streamer.
Advanced architecture allows "pipelining" of data to complement disc oriented operating systems such as Unix, and permit usage in applications such as computer

Manufactured by Data System

aided design, business graphics, process control and database man-

Mass storage for

Multibus-based

microcomputers

DATA Design Techniques has in-troduced to the UK a range of high mass storage systems for use with Multibus-based microcomputers. The DSD 7215 uses a phase-locked loop technique to provide on-board separation of Winchester Design and designated the DSD 700 Series, the new systems comand floppy disc data - an external separator is not needed. A proprietary ECC integrated circuit handles both the 32-bit error correcting code for the Winchester(s) and the CRC check for the floppy

The DSD 700 Series systems are supplied in four basic configura-tions: DSD 734 comes with a 10 Mbyte Winchester plus one Mbyte floppy, and DSD 736 has a 40 Mbyte Winchester with a one Mbyte floppy. In Models 724 and 726 the floppy disc drive is replaced by a quarter-inch cartridge tape streamer capable of saving or restoring Winchester data at the restoring Winchester data at the rate of 10 Mbytes in about two

Data Design Techniques (CW), 68-70 Tewin Road, Welwyn Garden City, Herts AL7.

# **DG-compatible storage systems**

its line of Data General (DG) compatible storage systems with the introduction of a new option for DG's MV6000 and MV8000 com-

ing a package for Insurance Bro-kers.

British Olivetti (CW), Olivetti House, 86-88 Upper Richmond Road, Putney, London SW15.

puters.
The new 3400 Storage System is designed to operate on the burst multiplexer channel (BMC) of Data General's MV6000 and MV8000 minicomputers running under the AOS/VS operating

tion can be supplied using either removeable SMDs or Winchester-

capacity on the same system — gives the user a flexible system which can be tailored to meet individual storage requirements, says System Industries.

formance and reliability. Zebra, Vulcan or Kismet emula

type drives. This permits users to select storage systems with capacities ranging from 50 Mbytes to 1,024 Mbytes per controller.

The 3400 Storage System's abil-

ity to support a variety of software-transparent emulations — plus the accessories and full operations ability to mix drives of different

The new option may also be configured in a dual-channel mode which permits two CPUs to access a common database. This is claimed to result in increased per-

The 3400 Storage System com-prises a single PC board controller installed into any high-speed peri-pheral slot for connection to the BMC bus, a multiplexer panel BMC bus, a multiplexer panel mounted within the CPU cabinet (to facilitate connection of any SI

The basic 50 Mbyte 3400 Storage System, emulating the Zebra 6067, is priced at £9,200. Delivery s 30 days ARO.

Now in its 14th year, System Industries has become a leading independent supplier of data storage systems for Digital Equipment Corporation and Data Ger eral users. SI has several thousand nstallations, many among Fortus 500 companies, and a worldwid sales/service network operating from 50 locations.

System Industries (Europe) (CW), System House, Guildford Road, Woking, Surrey GU22 7QQO Tel: (04862) 5077.



FBM, the addressing and labelling systems specialist, is launching Jet-address, a high speed, direct printing system designed to revolutionise conventional addressing and labelling methods.

and labelling methods.

Jetaddress uses the new multi
array ink-jet technology, the essence of which is a non contact
printing head with no moving
parts. The ink-jet head fires small
droplets of ink at very high speed
directly on to any surface – envlopes, plastic bags, cartons etc. It will also print clearly on to uneven A LOW-COST computer system system starts as a single VDU considered at the small to medium-size figuration with high capacity, accountancy practice has been double-sided floppy discs, a 128 launched by Star Computer Kbyte central processor unit and a surfaces and ready formed pack-

ages.
FBM Business Machines (CW), Chapel House, High Keynes MK19 6HD, Tel: (0908) 568555.

# system is the first new computer to be released by Star since its acquisition of Harrley UK. "The Auditor 3906 brings professional computing within reach of even the sole practitioner, providing computerised administration and client services that the Auditor 3906 is not responded to run up to four VDUs and four printers, adding extra units as they are needed. The system is one of the fastest of its type currently available in the UK, according to Star. LONG life for Hoppy discs from the UK, according to Star.

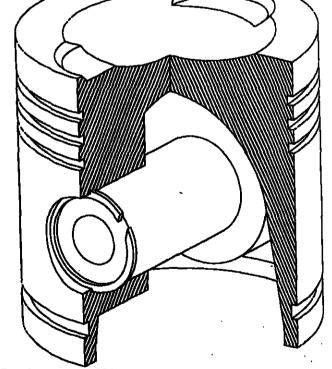
The standard industry specifica-tions sets 3,500,000 revolutions as life of a disc. Verbatim claims that its Datalife discs, which are distri-buted in the UK by Willis Computer Supplies deliver an average ex-

communicates with the lloppy discs rapidly. The entire contents of the Winchester can be backed up in under four minutes.

The 3918 printer, which comes with the system, is dual-purpose and gives printing at up to 180 chps for working papers, but it can be slowed down to 75 chps for letter printing quality and word processing applications. letter printing quality and word processing applications.

Star Computer Group (CW), 64 Great Eastern Street, London, BC2A 3QR. Tel: 01.739 7633.

Tel: (0279) 506491:



# A RANGE of floppy discs from the Verbatim Corporation are claimed to last five times longer than the industry standard and are being offered with a five-year warranty. Solid modelling facility as an extra module to Dogs, the discrete solid modelling.

the design engineer to carry and utilise complete information on solid bodies and is therefore suitable for automated drawing, manufacture, interference checking, mass calculation, visualisation, and robotics, for example.

With the introduction of Boxer,

PAPEC has announced a new 3-D solid modelling facility as an extra module to Dogs, the drawing office graphics system.

Boxer is a true 3-D solid modelling facility which enables the design engineer to compute and three-dimensional software, such three-dimensional software has normally the form of software has normally the software has normally the software has normally the software has no s ing has for some years made use of three-dimensional software, such software here. software has normally the form of "wire framing" or "gurface modelling". True 3-D solid modelling systems are rare, says

Pafec (CW), 51.53 Loughborough Road, West Bridgiord, Nottingham NG2 7 LA Tell the design engineer now has the (0602) 814673

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MANTIS is the unique 4th generation applications development language from Cincom which improves on-line application development performance 8-10 times.

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MANTIS is the only on-line development tool that permits the user to develop an application from

beginning to end in one sitting. It features a host of powerful applications development techniques such as:

 Structured coding; Step level refinement of programs and

systems; Prototyping techniques.

Using these features the MANTIS user creates screens, creates files, writes programs, tests/develops applications, documents systems, puts systems on security menus and releases applications for production.

Powerful

MANTIS has the power to dramatically reduce your backlog and improve productivity—but it's also friendly enough to allow the end-user to sort out his own problems.

The key features of this unique language include:

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conversational file design and allocation logical data views

on-line documentation

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SIGN ON AS ANOTHER USER

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DIRECTORY OF FILES.
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for Word Processing

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We have to admit it, our competitors are very well known to you. Each one of them is famous for something or other.

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We have the individual parts of the technology, of course. But no-one else has had as much experience and success in putting them all together into an integrated system.

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And to prove that we really do know what we're talking about, Datapoint have already installed over 4,000 Local Networks all round the

world. Many more than our competitors.

Not that we're resting on our laurels. We're researching further developments involving storage, text, graphics and voice. All with the same objective-to make running a business, any business, more efficient and more productive.

So, if you want part of the picture, take a look at what our competitors are offering. For the whole story, you're better off checking with Datapoint.

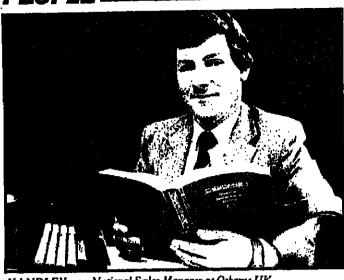
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performance of SPRINT terminals leaves the crowd behind. Prove (tto yourself with a test drive

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HANDLEY... Nutional Sales Manager at Osborne UK.

■ Rediffusion Computers has apprinted two customer service ted international sales manager at branch managers. Deck Jordan, Future Technolgy Systems. He branch managers. Derek Jordan, formerly South-east branch supervisor, becomes customer services South Central branch manager. Paul Henderson, also a former branch supervisor for the company, takes responsibility for the South-eastern region.

■ Yohn Moore has been appoinwas formerly director of operations

CTL has extended its push into the public sector market with the appointment of a senior sales executive and a systems consul-tant, both responsible for public

becomes systems consultant. He was formerly project manager and software consultant at S.P.

Burr-Brown has promoted Rob Stevens from area sales manager to a new position within the comany – military account manager. He has been with the company for

Sales boss

Handley takes responsibility for Osborne's sales activities in the

JK, including the development of

the company's dealer and distribu-

tor network, which currently

the South-eastern region.

\*\*Engineering services manager at Megabyte is Hugh Martin, who joined the company 18 months ago

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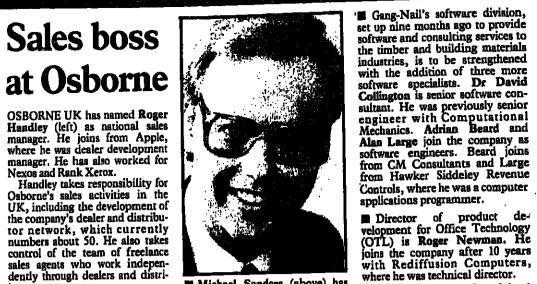
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\*\*Engineering services manager at Megabyte is Hugh Martin, who joined the compa executive with ICL. Ray Greaves Level 2 sales executive with NCR.



Michael Sanders (above) has been appointed director and gen-eral manager of Boston Leasing, the new UK subsidiary of The First National Bank of Boston. He formerly a vice-president in European, Middle East and Africa energy division of the Bank of America, based in London. He has also worked for Citibank and National Westminster Bank.

■ AIM's chief executive Clive Telfer has been elected chairman of the Humberside branch of the British Computer Society for the 1982/83 term. This is the second time he has been elected to office.

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Automatic propertional spacing without docreasing system throughput, sets the new

history of daisywheel printing, our Microdrive — carriage drive

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ROHAN COMPUTING LIMITED, 52 Coventry Street,

Southarn, Warwickshire. Tel: (092681) 4045.

London Road, Earley, Reading RG6 1AZ. Tel: (0734) 61031.

ISG DATA SALES LIMITED, Unit 9. Fairacres Industrial Estate

BYTECH LIMITED, Suttons Industrial Park,

Dedworth Road, Windsor, Berkshire

Caroline Tee has joined the recruitment specialist Comcap as set up nine months ago to provide software and consulting services to an overseas consultant. She will the timber and building materials specialise in recruitment of Europeans for permanent appointments in Saudi Arabia, operating from Comacap's European offices. idustries, is to be strengthened with the addition of three more software specialists. Dr David Collington is senior software con-sultant. He was previously senior Tee's previous job was with London-based recruitment agency engineer with Computational Computastaff. Mechanics. Adrian Beard and Alan Large join the company as software engineers. Beard joins from CM Consultants and Large



New marketing assistant at Peachtree Software International is Greta Forster (above) She has spent the last five years with British Airways, joining in 1977 as passenger services agent and later working as a stewardess. Following this she was an assistant accountant and then spent two years as scheduling officer.

Fred Luyt has been appointed managing director of ICL South Africa. He succeeds John Strakey who retires as MD, but remains on the board of the South African company. Luyt joins ICL from Sperry Univac South Africa, where he was managing director He joined Sperry Univac as finan cial controller in 1977, and took up his appointment as managing director two years ago.

■ Lord Jellicoe, chairman of Tate and Lyle, has been appointed chairman of the British Overseas ■ Ferranti Computer Systems' Bracknell division has appointed Jeffrey Thatcher (above) as com-Trade Board. He succeeds Lord Limerick who has held the post mercial manager — a new post within the divisional sales depart-

**NOVEMBER 2** 

NOVEMBER 3

NOVEMBER 4

Birmingham. 6.00.

NOVEMBER 8

**IANUARY 5-6** 

Tomorrow's prop where are they now? IDPM Cen-

■ Kenneth Ward, director of corp porate relations for the Racal Electronics group has become a member of the Council of the Electronics Engineering Associa-

How can we improve the DP industry's image? IDPM Kent

branch/BCS Kent Branch. University of Kent, Canterbury. 7.30.

tral London branch. Altergo, Imperial House, 15-19 Kingsway
London WC2. 6.00.

NOVEMBER 8
Artificial intelligence—the extent of AI and its relationship with the fifth generation. IDPM Scottish branch. Edinburgh University, Students Association, 60 versity, Students Association, 7.30.

Viewdata. Conference on the state of the art. Institute of laformation Scientists WP and conformation scientists WP and conformation scientists will interest

puter information special intest group. Details Mrs Bird on: (05) 645 2000 ext 8611.

#### DIARY

OCTOBER 26 Data protection. BCS South Wales branch. Royal Hotel, Cardiff. 7.00.

where he was technical director.

Bill Smith, who joined Mellor-

been appointed general manager.

data as financial controller, has

sales manager.

Theoretic heuristics. BCS Mathematical Programming Study Group. London School of Econo-mics, Houghton Street, Aldwych. London. 6.30.

ment — with responsibility for all contracts and purchasing. He has been with the company for 20 years, latterly as assistant chief en-

Yesterday, today and tomorrow.
IDPM Birmingham branch/Institute of Management Consultants/BCS. Birmingham and Midland Institute, Margaret Street.
Riemingham 6.00 Micros for mainframers. BCS Sussex Microcomputer Group. Lecture Theatre, Brighton Tech-

OCTOBER 29

Jubilee dinner. BCS Birmingam, Coventry and Wolverhampon branches. The Council House, Birmingham, Tickets limited. Apply to Martyn Davey on 021-743

Talk by the Rt Hon George Thomas, MP, Speaker of the House of Commons. BCS and other professional associations. Town Hall, Cheltenham. Apply early to D. Went on Gloucester 416301.

#### CONFERENCES

Information Technology Minister Kenneth Baker will give the opening address at the IT82 and Women conference to be held in London on November 8 and 9.

The Monday recommendation of the Monday recommendation of the Monday recommendation of the Monday recommendation of the Monday recommendation of the star speaker on day two. The programme includes IT in schools, programme includ The Monday programme will cover the major new technical applications, human aspects of IT and how it will affect women, and increasing management opportunities for women. Workshops in the afternoon will cover the relevance of IT to small businesses; IT work organisation and decision making and practical demonstrations. Shirley Williams MP, president of the Social Deposits in dent of the Social Democrats, is

educational policies on II, women's networks and IT, and I There will women's networks and 11 security, and employment, job security, part-time work and re-entering the labour market. Fee is £15 per per son £10 for the unwaged and the lincludes tea and lunch on both days. Places are limited to 200, and apply early to the organists. Security to the organists. Videotex threat

to invasion of privacy

Teletext and Videotex in the United States: Market Potential, Technology, Public Policy Issues. John Tydeman, Hubert Lipinski, Richard P. Adler, it nearly that the state of t Lipinski, Richard P. Adler, Michael Nyhan, and Laurence Zwimpfer. McGraw-Hill Publi-cations Company, 1982. \$34.95. UNTIL recently, discussions of videotex and teletex in the popular media have frequently, and unfor-

thereby transform society.

Mercifully, the latest offering in McGraw-Hill's Data Communications series avoids this error, and the result is a comprehen the result is a comprehensive, reasoned volume that should be of use to many segments of the public nterested in viewdata. These in-

about and what it portends for

Working with a grant from the National Science Foundation, a government agency, the authors have explored many of the areas media have frequently, and unfortunately, been plagued by a common error of thinking — the assumption that because a particular technology or development is feasible, and perhaps economically viable, it will be adopted and will thanking and policy development, such as privacy issues, market potential, the underlying technology issues, transformative effects on society, and so forth. For the most part, the authors show insight and avoid the authors show insight and avoid repeating common errors. For example, they have in-cluded a fair amount of informa-

tion relating to privacy issues, discussing the need for privacy, the options available, and so on. Privacy issues are in effect a con-

The book has some shortcom-

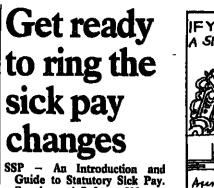
programming languages, is such that the book appears to have the

classic academic handicap of being



usually not an overriding concern of those developing and marketing technology. But in recent years for example, the index shows no entries under the subject heading "psychographics" - the study of psychological or behaveveryone involved with the computer industry has had to face ioural aspects of an audience or these issues, though they are often seen as peripheral, or an "demographics" - the study of descriptive aspects of an audience, annoyance diverting attention such as age, education and so on.

Howard Karten



SSP — An Introduction and Guide to Statutory Sick Pay. Peterborough Software £30. STATUTORY Sick Pay regula-tions are due to come into force in April 1983, and will mean that responsibility for sickness benefit will move from the Department of Health and Social Security to individual employers. One might think there's plenty of time for implementation, but a glance at the complexity of the rules govern-ing the new system shows that this

major changes to payroll and personnel systems throughout the country. The first problem in many cases will be understanding the official guide issued by the

Peterborough Software, which supplies the Unipay payroll package, has come to the rescue, with this easy-to-read and understand



The guide sets out all the aspects of SSP in a logical sequence for a reader anxious to get to grips with ference it is divided into sections such as "Preparations", "Ground Rules", "Decisions" and "Payments". Each section deals with its topic in great detail, and there are plenty of examples to illustrate the main, or particularly debatable, points. debatable, points.
At first sight £30 seems a hig

price for a paperback, but the contents more than justify the cost. A consultant with specialist knowledge of SSP would charge nfinitely more for a lesser quantit of advice, and the intricacies of SSP would seem to necessitate some form of outside help for most

Maggie McLening

# A student's useful introduction to computers

professor of microcomputing at Manchester University.

The book is clearly the outcome of plenty of thought, feedback and practical work in classes.

From Hardware to Software: An It is divided almost evenly between hardware and software. The first 13 chapters give a complete description and functional explanation. It is divided almost evenly be-tween hardware and software. The There are a number of chapters nation of a theoretical digital WRITTEN for undergraduate and computer. The detail is concisely A level and polytechnic level stu- and clearly presented, with a dents, this volume is one of a successful application of italics to series edited by Frank Sumner, identify the key words in senidentify the key words in sen-

> If anything, there is too much explanation of the operation of the decimal numbering system before moving to the detailed consider-

There are a number of chapters It is also a pity that the book which explain the differences befails to develop any perspectives which might lead a student to tween the ideal teaching-oriented question, as the Japanese do, the acknowledged shortcomings of the computer and common commercial machines. In those chapters there is insufficient detail about various languages. why commercial and scientific Apart from these minor quibmachines are built the way they bles, this is a clear and basic introare. Currently, the speed of evoluduction to computing, which is well and clearly laid out. tion of design, and for that matter

#### IT guide for managers many technologies - computing

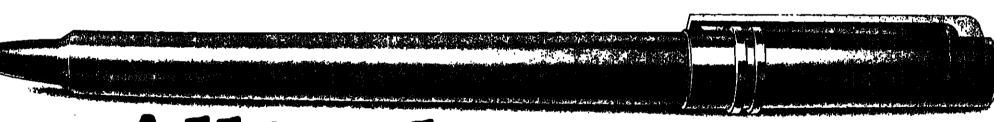
This Is It: A Manager's Guide to Information Technology. John Eaton and Jeremy Smithers. Philip Allan. Hardcover £18.00. Softcover £8,95.

THIS IS a book for working managers, written by a pair of academics at the London Business School.

The authors take the reader via a short and now well-known history of the computer industry to inormation technology which is Kevin Cahill | clearly portrayed as encompassing

telecommunications, electronics, TV and so on. The reader is then led into many of the secrets of distributed data

processing, teleprocessing and microelectronics. Again, much of the material is familiar. But technology is never fully understood, and often under-utilised by those without an adequate grasp of the

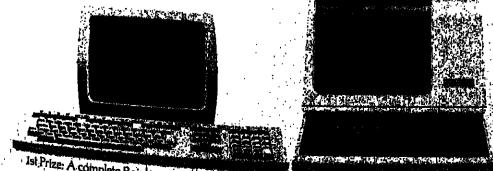


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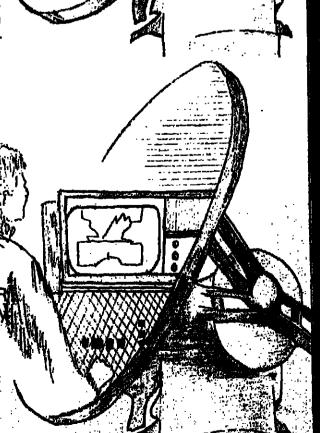
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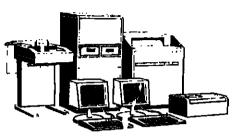
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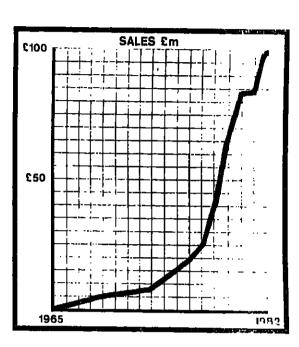
We're the market leaders in the fastest growing business sector in the U.K. with a dramatic expansion record since our founding in 1965 to give us a tumover of £100 million plus this year.

The Data Processing Department, currently operating two IBM System 3 Model 15 D's has played a fundamental role in every major area of Company activity expanding programming team. and current development plans include the introduction of a Remote Telecommuni- with other large Company benefits and if you cation Network, a Transport Scheduling system and new Stock Control systems plus major revisions to our current Data Processing Operation, based on new. extremely powerful WANG VS100 hardware. House, Cuffley, Potters Bar, Herts EN6-ISG. So, now we are recruiting

RPGII Programmers

to make a positive and effective contribution to our development plans. Successful candidates will have a solid background in RPG II and will be able to demonstrate the ability and responsibility to progress to senior positions within an active and

If you want to earn a generous salary enjoy hard work in a secure and challenging environment, then write with career details to: Chris Chaplin, Data Processing Manager. EVEREST DOUBLE GLAZING, Everest or telephone Hatfield 63535.



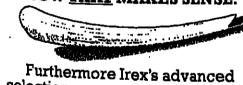


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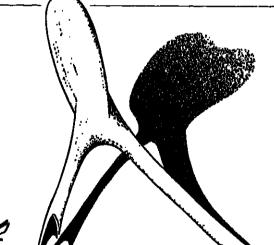
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# NEW MULTI-MINI PROJECT IN COLOUR

Our Client is a leading commercial organisation, part of a large British group of companies, based in Central London. They are developing sophisticated new on-line applications to run on 4 loosely linked Honeywell DPS6 model 76 minis, with 15 256 mb disc drives, 4 printers, 4 tape drives and up to 100 TDS colour terminals. The system has been designed around a comprehensive underwriting, claims and accounts system. They now need the following additional computer professionals to further develop and install the systems.

#### **SENIOR PROGRAMMERS** TO £9,500 + BENEFITS

For the Senior Programmer positions candidates should have a sound DP background to include a good working knowledge of Honeywell DPS/LEVEL 6 using COBOL and/or SCREENWRITE.

The programming positions are open to candidates with 18 months' + experience, some of which should have been gained on a Honeywell DPS/LEVEL 6 machine.

Specific knowledge of insurance or on-line applications will be

The client has now reached a critical stage in the project and is dedicated to recruit the right individuals to join a young and

To find out more about these excellent career opportunities please contact Mike Harmer.

**PROGRAMMERS** TO £8.500 + BENEFITS

- **★** MORTGAGE SUBSIDY
- (after qualifying period)
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- (based on 33-hour week) \* SPORTS AND SOCIAL CLUB

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# <u> your appointments register</u>

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to £15,000 - Maidenhead

As one of the foremost computer systems companies in the UK we are now able to offer more rewarding and challenging career opportunities to the following

Project Manager/Principal Consultant

To be responsible for project team. Work will involve:

- \* Support, maintenance, installation and user-training for the current Patient
- Admin System.

  \*\*Specification, Development and Implementation of enhancements to this system or new systems as required. Occasional trips to Riyadh.
- \* At least 2 years project leadership experience, preferably in a Software House
- ★ A sound technical background in Interactive business/administrative applica-
- ★ Agood knowledge of COBOL

  ★ Agood knowledge of COBOL

  ★ It would also be useful if you are familiar with Perkin-Elmer 32-bit microcomputers and have experience in Hospital Administrative or Technical applications.

#### **Senior Consultant Commercial Projects**

We are looking for a professional with about 8 years D.P. experience coupled with some accountancy experience (perhaps part qualified). You'll be working on demanding commercial projects. Ref: LTS

For both positions salaries and benefits are what you would expect from a successful and rapidly growing company. To find out more please contact:

Patricia Mole, Personnel Officer, Leasco Software Limited 150/152 Bath Road, Maidenhead, Berks St. 4LD. Telephone (0528) 23391

# the sound in the state of the s

#### **Programmers** to £14K NCR/IBM/COBOL insurance · Banking – London · H Counties · N Eng. COBOL/PL1/OS/CICS/IMS to £13K Commercial - H Counties · Midiands · Manchester ICL/VMEB or K/IDMS Commercial Manu. - H Countles Midlands Man IBM SYSTEM 34/38 RPG London · H Counties DEC/HP/WANG/DG Basic · Cobol - Berks · Surrey

to £12K Analyst/Programmers

IBM/ICL/HP/COBOL Commercial - West London · Surrey **HONEYWELL 64/66** 

IBM/UNIVAC/ASSEMBLER to £12K Online · Database - Surrey Hardware/Support

to £15K CAD/CAM/GRAPHICS Technical Support - H Countles **SNR OPERATOR** Surrey

### **Systems Analysts**

١	NCR Online, Indust. Fin. Prod. Control	- Berks.					
	CAD/CAM Real time · Modeliing - Man · Essex						
	IBM/HONEYWELL Commercial — H. Counties, Midle	to £14K ands					

**Software Engineers** to £12K FERRANTI/ARGUS Berks · Surrey WINCHESTER DISC DRIVES to £12K Control Systems - H Counties MILITARY SYSTEMS/RADAR to £11K Coral · Mascot – Surrey · Essex · S West to £13K PDP/VAX/INTEL Telecoms · ATE - Surrey · London

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telephone 01 549 9236

# CONTRACTS

We urgently require skilled and experienced analysts and programmers. Below are examples of contracts starting shortly. If you are on contract or are seriously considering taking up contract work forward a c.v. or contact Jackie Robbins today.

**★** IBM

Analysts

Unit Linked Life Assurance

MODIANO

City of London-based, G. Modiano

Limited are the country's

ANALYST/PROGRAMMER

to take full responsibity for it louding the establishment of a

healthy rapport with senior numagement, a vital aspect at this

So you must have gained at least 4 years' experience in the

largest privately owned wool

£25,000,000 pa turnover

generated by a 30-strong

them to set up a new wool

sophisticated real-time DP project that needs an

merchants with a

An ever increasing

workload now prompts

pricing system using an IBM S/34 and RPGII. A

equally sophisticated

In return for your

IBM System 34 and RPG II know how...

Analyst/ **Programmers** 

Assembler Analyst/Programmers SYS 34/RPGII Programmers CICS/COBOL Programmers DL1/COBOL

Programmers Programmer Programmer

★ B6800-6900

Analyst/ Programmer

COBOL

CICS/DL1

PL1

MARK IV/DL1

(1343)

computer

services

We are also interested in hearing from people with either CICS/COBOL, IMS/COBOL, DL/1, PL/1, MARK IV, or

8 Mint Walk Croydon 01-680 3761 

# Lomputer Professionals

Analyst/Programmer

role with the above

know-how, a good

plus the ability to

warrant the high

freedom that this

new post affords.

the range of £10,000 to

£12,000 which is totally in line with

the challenges in store when combined with

RECRUITMENT CONSULTANTS

the generous benefits package tagged on.

Please contact our advising consultant Bruce Harrington

at Compuvac Personnel Services Limited,

Compuvec

London EC1.

academic background

degree of operational

#### 4. KENDRICK MEWS, LONDON SW7 3HG TEL: 584 8790

Business Analyst/Project Manager Berks £12,000 — £15,000

A well-established international organisation is about to develop a major new system and wishes to appoint a 'key' person to contribute to the design and undertake project management responsibi

For this task the individual must have a sound business background in retailing or distribution/warehousing and proven project management skills. Technical knowledge of installing database solutions would be a definite

This position offers the opportunity to work on a system for world-wide use and provides scope for future overseas travel. Excellent career prospects are complemented by attractive company benefits including relocation assistance.

Ref: 2110/A

Senior Systems Designer Herts Up to £11,750 + Benefits

Due to expansion this company, which is part of a major financial group, is seeking a Senior Systems Designer to join an existing team working within the area of distributed processing.

Candidates should possess a good programming base and a minimum of two years analysis experience gained in a commercial or financial environment. Specific hardware experience is not required but knowledge distributed processing would be advantageous.

A first-class benefits package includes mortgage subsidy, non-contributory pension, subsidised restaurant etc. Assistance with relocation if necessary is

Ref: 2110/B

NCR Banking Specialists Bucks £9,000 - £12,000

A rapidly growing systems house now developing specialist banking applications requires several high-celibre personnel with NCR experience to

Knowledge of COBOL with TOTAL and TRANSPRO on the 8000 (ideally 8500) is the technical criterion. Familiarity with each dispensing applications would

Our client offers excellent career prospects and an outstanding benefits package including relocation, free BUPA, company car or allowence, 472-5 weeks holiday and a low contribution pension scheme.

Ref: 2110/C

For further information, write to Computer Professionals quoting the advertisement's reference; alternatively phone Isobel Bruce or David Futcher on 01-584-8790.

CP Computer Professionals look after the professionals.



بنلتح الكويت الهندور

# THE UNITED BANK OF KUWAIT LTD. PROGRAMMER/ANALYST

LONDON

United Bank of Kuwait has been a dedicated Dec user for several years. The bank is currently upgrading from twin PDP 11/70s to VAX 11/780, the conversion to be complete in early 1983. The position will be based at the bank's head office in the City at Lombard Street.

The successful candidate should have a solid programming background within a Dec environment to include at least 6 months' VAX 11/780 with MACRO 32. The bank's current 11/70 systems run under RSX 11M but the new VAX 11/780 will be installed with VMS (MACRO 32). Applicants should be educated to a minimum of 'A' new VAA 17700 will be installed with vivio (MACRO 32). Applicants should be educated to a minimum of A level and be good communicators but more importantly should have the ability and drive to join a small team of enthusiastic programmer/analysts working in a stimulating environment. Previous banking experience is not essential.

United Bank of Kuwait consider this a crucial appointment and are prepared to reward accordingly.

To find out more about this excellent career opportunity please contact SEAN ORSLER on 01-404 4821

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# -DALROTH computer personnel

Our client, a world leader in Data Management/Dictionary driven software, with 19 overseas and two UK offices and a number of international agency agreements, have recently re-organised and expanded their R & D Development Unit to provide the structure and resource required to embark upon significant further development culminating in seven new products.

The Company have twin CPU's at the R & D Development Unit, operate OS and DOS and have a number of micros and other sophisticated development aids and tools.

The positions offer a unique opportunity to join a growing international company at the planning phase of a number of new developments and for the senior positions the possibility of some international travel for user conferences/presentations.

> LONDON BASED £8-14,000

# SENIOR DESIGNERS and DESIGNERS

For all positions previous design experience in either an applications or software products/tools environment is essential and preferably previous programming experience ideally using IBM Assembler (other experience may be considered).

For the Senior Designer positions applicants must be familiar with an IBM OS or DOS environment and have been in DP for at least seven years.

# SEMOR PROGRAMMERS/TEAM LEADERS PROGRAMMERS

For all positions at least one year's IBM Assembler experience is essential.

For the Senior Programmers/Team Leaders a minimum of five years' experience, with at least two years' using IBM Assembler. The ability to interpret specifications, schedule work and support and develop junior staff is also essential.

# **SOFTWARE SUPPORT SPECIALISTS**

IBM Assembler experience is essential combined with a good working knowledge of OS and/or DOS environments.

Responsible for the resolution of all problems encountered by the users of our client's software products, applicants must demonstrate previous experience in a problem solving role together with the character and confidence to tackle new areas. This experience may have been gained either in an applications or systems software environment.

For further details please contact Jenny Dalrymple-Hay or lan Murray West (day) 01-493 2947 or (evenings/weekends) respec-tively Beaconsfield (04946) 4579, Milton Keynes (0908) 563415, quoting ref. 9934.

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# **SALES CAREERS**

McCourt Cousins Ltd. would like to talk to successful Salesmen who are interested in exploring alternative career opportunities.

In a rapidly changing industry it is not always possible to keep abreast of current circumstances. Not only do new companies generate new requirements, but existing organisations change in their marketing philosophies, in their senior management and in their product ranges.

In such a volatile environment nobody is aware of all the opportunities. However our sales division spends every working day obtaining and assessing sales and sales management opportunities. The vast majority of these positions are never advertised.

If you feel that you could usefully spend some time discussing your sales career in the context of current opportunities telephone Kevin McCourt or write enclosing a full curriculum vitae.

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Tel: Readina (0734) 595346

### There is an easier way out.

Programmer

Analyst Programmer

City to £12,000
RARE CHANCE TO MOVE TO PROJECT LEADER ROLEI Major organisation heavily involved in sophisticated systems development seeks competent person to lead project team. Ideally suit programmer/analyst with good DEC PDP11 BASIC +/RSTSE experience in a financial/commercial area, who has already worked in a supervisadership/management qualities. Ref. 8334

IBM Programmers.

IBM Programmers £10,000+
Move into analysis! W. London
NEW PROJECT DEVELOPMENT! Major
international consiomerate are currently international conglomerate are currently establishing new team of programmers and analystyprogrammers for exciting new projects! Positions exist for persons with varying levels of IBM COBOL programming experience including CICS. DL/I and VSAM (pregrammers wishing to move into an analysis role will be given every opportunity to do so!



PL/I Programmers To £12,000 Learn CICS & DL/I

MASSIVE LONG TERM DE-VELOPMENT PROJECT underway with major City resources organisation! First-class opportunities exist here for experienced PL/I programmers (18 months — 3 years +) to work on latest IBM hardware. Installation supports CICS and DL/I (FOR WHICH FULL TRAINING GIVEN WHERE NECESSARY) running under MVS. Ring now for more details! Ref, 8409

#### Honeywell To £10,000

ATTENTION HONEYWELL PRO-GRAMMERS: Two companies, based in central London, urgently require D.P. Pro-fessionals for their expanding installations which include the latest DPS equipment. We'd like to hear from EVERYBODY with solid Cobol and/or Screenwrite experience in a fast-moving commercial environment. TPS and database an advantage. Excellent oppor-tualties and attractive allowances will be offered to successful candidates. RING NOW FOR FURTHER DETAILS!

01-734 0152 (24 hours)



**ANALYST** PROGRAMMERS

to £10,500

Easams, one of Europe's leading systems design company's, is looking for Analysts/Programmers to support teams on recently acquired projects. The positions will suit graduates with at least two years' experience in Real Time programming either using Macro II or Fortran in RSX or RMS 11K, on DEC hardware, or using Basic or Pascal on HP desk top calculators. Involvement in mathematical modelling would be an advantage for defence applications whilst knowledge of telecommunications projects would be useful for commercial applications. Easams offer a stable career in a thriving department and as part of the GEC organisation an excellent salary and benefits package is available

LOCATION: SURRELY

**REAL TIME** 

SOFTWARE **ENGINEERS** 

to £12,000

Real Time Developments are a successful software house with a commitment to providing quality software services. Increased business has created a requirement for highly motivated and adaptable Software Engineers, educated to degree level and prepared to travel to clients premises when necessary. Likely candidates should have gained their experience in any mini/micro-computer environment using high level and Assembler languages. A knowledge of either Real Time Software, Data Communications or Industrial Automation applications will be advantageous. In addition to an excellent salary there are a range of benefits, including relocation, normally associated with a thriving and successful company.

LOCATION: HAMPSHIRE

# RRS

PROGRAMMERS ANALYST **PROGRAMMERS** 

£ EXCELLENT

Ravensbourne Registration Services Ltd., a subsidiary of a loading merchant bank provides specialised computer based financial and administrative services to many British organisations. Hardware has been upgraded to an ICL 2946 and expansion coupled with the company's increased D.P. commitment has created a requirement for Programmers and Analyst/Programmers, It is likely that Programmers will have at least one year's Cobol experience. preferably on an ICL machine. Analyst/Programmers should have spent at least three years' in a development environment and be able to design and implement systems from feasibility. In addition to salary there are a range of benefits normally associated with a large financial

LOCATION: BECKENHAM

JA306/3

JA808/4

JA808/6



TECHNICAL SUPPORT PROGRAMMER

e £8,500

CPC, a major manufacturer of quality foods producing household names such as Knorr, Mazola and Hellmanns are seeking to expand with the addition of a Technical Support Programmer, Current hardware is an IBM 4331 and likely candidates will have a DOS/VSE operations background and be familiar with IBM, JCL, VSAM and Assembler, Experience should have been gained in a TP environment utilising either SHADOW or CICS. The successful candidate will also have an opportunity to train on an IBM System 38. In addition to salary there are a wide range of benefits including discount on goods. subsidised restaurant and active sports and social club.

LOCATION: SURREY

TECHNICAL

to &12,000

ANALYSTS

A leading worldwide shipping company has agreed a strategy placing them at the forefront of automated office technology. The technical support team have responsibility for analysing the requirements for hardware and software development, data communications, operations support and data administration. A commitment to planned expansion has created a requirement for Analysts with a minimum of two years experience in a Hewlett Packard or Tandem environment. Applicants will have planned, implemented and installed systems to recognised standards and procedures. Database and data dictionary analytical skills would be advantageous. Our clients offer excellent working conditions

LOCATION: LONDON.



PROGRAMMER

to &11,000

Cardkey Systems, a part of Fairchild Industries and V.S.I. Corporation, are the current world leaders in the Access Control Industry. To meet expanding business they require an additional Programmer to work on existing packages, dustomising them to clients individual requirements. In addition to holding a full driving licence, candidates should have a minimum of one years programming experience in a real time environment using Macro II and Assembler on PDPII Hardware. In addition to salary. and usual large company benefits, including free BUPA, there will be an opportunity for occasional travel to Europe. LOCATION: BERKSHIRE JA806/6

# Action ..

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Address

# The way of the second

Comcap Resources Ltd was launched 12 months ago to provide the most comprehensive D.P. recruitment service available.

Our results, by any standards have been exceptional. In our first full trading year we have acted on behalf of numerous Blue Chip companies in the U.K. and as a direct result have many satisfied applicants.

The signs for the next 12 months indicate that we will experience a further period of exceptional growth.

Whatever your position in the Data Processing industry, whether you are a contractor or looking for a new permanent position, it makes sense to talk with the U.K.'s most rapidly expanding professional recruitment agency - today!

#### Ring Mike or Sue

Major international bank currently require operators with at least 2 years IBM MVS JES 2 experience. Knowledge of TSO, JCL would be an advantage at this 3 shift installation. Ref 061P

Our client, a major Honeywell 66/DPS installation, offers outstanding operator training. Applicants will have at least one years L66 GCOS experience. Currently a 3 shift system is vorked Het.Ubst

If your are looking for your first career move and have 3 years IBM, DOS VSE CICS experience, our client would like to meet you. The position will offer the opportunity to liaise closely with users, and become involved with business systems, and analysis. Days only Ref060P

You will have an extensive knowledge of Data General mainframes, in particular a thorough understanding of the D.G. AOS operating system. Previous experience of on-line, and communications would be a distinct advantage. Days only Ref 059P

In addition to a thorough understanding of large Data General Mainframes, ye will have experience of micros and their applications, Ref059P

#### Systems & Programming, Permanent

Ring Joe Haynes

Technical Support Manager, City. £10K.

A major software House using an IBM 4300 is looking for an ambitious Technical Support Manager for this City office. Candidate should have a minimum of 5 years IBM

> IBM Systems Programmers, City & West End. £10-£12K. Preferably with DOS/VSE experience and at least two years programming.

IBM CICS Assembler Programmers, North Hants. £Vory high - negotlable. Leading European Systems Consultancy, wants good technicians preferably with Networking experience. Rewards are very high and based upon individuals performance.

PL1 Programmers, Various Incations. £9K+ We have numerous requirements for Programmers in large multi main frame installations.

System 34 RPGII Programmers, North London & Surrey. Circa £10K. Both installations will be moving to System 38 within 12 months. Small teams, great opportunities.

Moon WAN 44/7 Ste Brandenkerkieren, Wessell Landon. Systems Programmer. £10-£12K. Analysts and Programmers. £10-£12K. Within easy access to M3 and Thames Valley this is a major new installation using RMS and VISTA. Excellent opportunities for good VAX experience.

Analysts - Banking Experience, South Coast, Circa £15K. Major IBM installations, offering real career prospects in a superb location.

#### Sales

Our client is a rapidly expanding consultancy. Applicants should have a software background, and ideally D.P. sales support experience. The basic salary is £7.5K, with on-quota earnings in year one of £11+K. Naturally, a car is supplied, and you will be based in

#### Systems & Programming, Contract Ring Mike Bettle

Contracting with Comcap Resources will guarantee you the highest rates. Professional advice regarding taxation and other matters is readily available. Our current contract requirements are being constantly updated, so before your next contract you must contact Mike Bettle.

IBM OS COBOL IBM OS MJ/COBOL IBM OS/VS1 MVS VTAM VSPC IBM OS/VS1 IMS DB/DC MKIV ADF IBM DOS/VS COBOL SHADOW IBM DOS/VSE COBOL CICS DLI IBM MVS PLI IBM MVS IMS DB PLI IBM SYSTEM 34 RPGII IBM SYSTEM 30 KFGII **IBM 8100 DPPX** IBM 8100 DPCX IBM Series I COBOL ADABAS/NATURAL VAX 11780 COBOL MICROSOFT BASIC CPM/MPM

Programmers Programmers Programmers Programmers Programmers Programmers Insurance Analyst

**Programmers** 

**Programmers** 

Programmers

Programmers

Programmers

Programmers

System Programmers

**Analyst Programmers** 

An outstanding career opportunity has arisen with our client. They are currently looking for an outstanding operations analyst. Your extensive operations background will have equipped you with a good understanding of MVS JES2, CICS, VSAM, VM/CMS, TSO, This vacancy offers the opportunity to be an important member of the development team, responsible for implementing systems. A cortain amount of U.K. travel is involved. Suitable qualified applicants should ring Mike Mannion on 01-723 4053.



Working overseas on a long or short term basis can be a very good life if you work with the right company. A company which appreciates the very best talent in the U.K. and will reward successful candidates with the highest salaries and benefits. However, there are disadvantages and our Overseas division is fully aware of the pit falls and problems that can arise. You can be certain that our consultants will advise and look after you.

If you want to discuss the fabulous opportunities listed below or working overseas generally. Call now.

#### mudi Arabia Ring Chris or Caroline

One of the world's leading International Companies is urgently looking to recruit;

estems Designers. To £22K. Systems Designers will need at least 5 years systems analysis experience in a large IBM installation. A Mark IV programming background will be an important further recommendation.

Preference will be given to those familiar with forecast modelling and statistical analysis. The emphasis of the role is on new systems - their feasibility, design, implementation and support. Natural liaison skills will facilitate success in all these areas. outed the durighteen an university of the office to the Control

Systems Programmers should have at least 3 years pure software systems experience in one or more of the following areas: DATA COMMUNICATIONS (NCP, VTAM, MSNF), GENERAL PURPOSE SOFTWARE (PL/1, FORTRAN, MARKIV), OPERATING SYSTEMS (MVS, JES2/3, VM/370).

> Operations Analysts with at least 5 years experience on large IBM installations in some of the following areas: JCL (datalogue procedures, job flow control), SOFTWARE MONITORING SYSTEMS (data reduction and graphic presentation), DATA SECURITY (RACF or ACF/2), TSO, MVS, IMS, change control or

Shift Leaders with at least 4 years experience in a large IBM. installation (preferably 3033's) with special emphasis on MVS. TSC \$ 2/3, JCL and ultilities NETWORK OPERATORS with in-deptl data communications experience in a medium to large IBM installation (preferably 3705's using MVS and VTAM).

background of at least 5 years experience in computer programming, computer science, specialising in installation and maintenance of IMS products is needed. General skills should include IMS\_DB-DC, MVS and ASSEMBLER\_ADF would be an added advantage to applicants interested in this position. Please contact our office for details of this and other positions in Holland.

COMCAP RESOURCES LTD, 26 Chilworth Street, London W2 6DT

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oup offices: London - Rome - Stockholm - Milan - Frankfurt - Zurich -

Ring Chris or Caroline

Contracts

Comcap Overseas, a highly successful division of the Comcap group, boast without question that we can offer you the highest contract rates possible for overseas assignments. Our Consultants pride themselves in offering you a personal and professional service which is second to none. We are currently looking for the following experienced

#### **UK Based with Business Trips Abroad**

Systems Analyst.
This interesting position will involve the inhouse interpretation and definition of business requirements and the development of installation and conversion procedures to users. A background in structured systems analysis, documentation, design and Data structure methods is essential.

Saudi Arabia Analyst Programmers experienced using PL/1, IMS

Ring Chris or Caroline To £2011 + Family Status and OS/JCL. Our client, who is based on the Mediterranean Sea is one of Africas leading oil producers. They are now urgently looking to recruit Senior Analyst Programmers with at least

5 years experience aligned with a sound knowledge of COBOL (preferably DOS/VS, POWER and CICS).

The successful candidates will be offered indefinite term employment and a benefits package which includes free housing and family status.

with a minimum of

4 years experience using PL/1,

OS/MVS, TSO/SPF and ADF.

Morth Africa

If your experience matches our

requirements or if you have any doubt

that we cannot offer you the best deal

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To: Comcap Resources Ltd, 26 Chilworth Street, London W2 6DT. Tel No Home Tel No Work I am interested in the following: U.K. Systems & Programming U.K. Operations Contract. Permanent Overseas

THE RESERVE

Digital Research is the world's leader in the development and supply of operating systems and languages for the micro-

We are establishing a European HQ to develop and support our already extensive customer base of computer manufacturers, applications, developers and distributors.

At the heart of this operation will be the support team and we now wish to talk to a number of key individuals about joining us in setting the standards for this fast moving high growth industry.

Your qualifications will be of the highest calibre. You will have a thorough understanding of operating systems and language compilers.

More importantly you should have the ability to present complex ideas with clarity and authority, communicating effectively in negotiations and consultations at all levels within client

The rewards are excellent and consist of a basic salary of not less than £20,000, company car, BUPA, pension, insurance, etc. Relocation to our new HQ West of Reading will be provided if necessary.

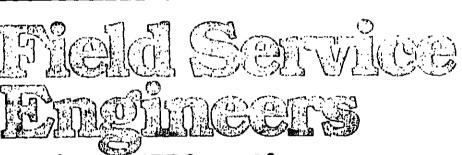
III DIGITAL RESEARCH

For an immediate interview please telephone Tony McGrath or Karen Whelan on 01-637 9611.

**MANAGEMENT &** 

Suite 201/6 Albany House 324 Regent Street London W1R 5AA 01-637 9611

**EXECUTIVE SELECTION** 



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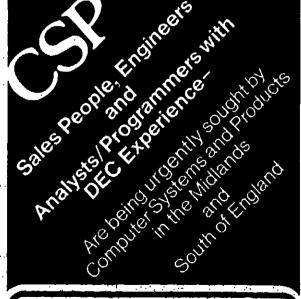
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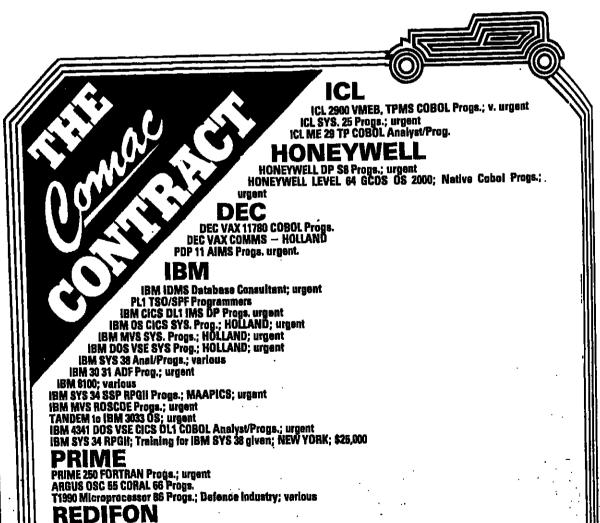
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Although most of our work is in the U.K., consultants will also be able to participate in overseas projects, for which generous supplements are paid. Career prospects within this expanding practice are first class.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2077/CW, to G. J. Perkins.

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To apply: Please contact Brian Postics.

Terguson Thorley Bowles Associates Limited

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The smart salesperson argues that there is no point in fighting over common ground, according to Ivan Newman

# Getting the customer on your side is a lot like going into battle

They have their system together with its strength and weaknesses; you have yours, also with strengths and weaknesses. Theirs is green display, yours is amber.
So what? The only real dif-

ference between you and the rest is

So how can you make all the difference? In a way, it's like any general with his troops — he trains them, he tests them, he practises them in mock battle. His troops are the thing between him and the

are the thing between him and the enemy. That is what "arming for competition" is all about.

Let us go back to selling basics and take one way of selling — call it "niche selling". Here the customer is faced with a whole phalany of competing equipment lanx of competing equipment, each proposal claiming (and perhaps even proving) its ability to do the required job. How does the customer choose which submission is most suited to the job?

Providing that there is no clear leader in terms of price, delivery, features and performance, then the competing equipment is placed within the "common ground". The smart salesperson argues that there is no point in fighting over the common ground, but that the best chance of success depends upon features not shared by other It is to assist in finding this niche for the feature(s) that arming

The best way to arm for competition is to stage (as the general does) mock combat on training courses. Once the troops have grasped the methodology on exercise they should be in a position to repeat the exercise in the field.

Stage 1 in the process is to analyse one's own product thoroughly and review this with the sales

Stage 2 is to obtain the same information about the competi-tion. Clearly a more difficult task, for no "army" publishes its dispositions to aid the "enemy". However the sources of competitive information are legion - Datapro, Auerbach, IDC not to mention exhibitions, trade shows and sales literature.

tage 3 is to sit down and design role-play case-study material. If at all possible, this material should be drawn from experience, to give it realism. The customer profile chosen should allow both your own and competitive equipment to have both common ground and uniques. quests should form the basis for

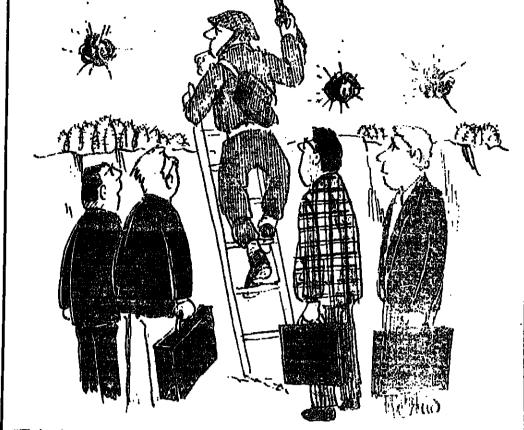
Stage 4 involves briefing the

Stage 5 - let battle commence!

Your team and the competitive team withdraw with customer profile to decide tactics. The customer" also formulates his team response on various topics - with the instructor's help, of course. There then follows a series of interviews in which the opposing teams probe the intri-cacies of the customer's job, his needs, requirements and priori-ties. Needless to say the customer situation is designed so that special features can be brought into play. The aim of the game is to outflank the opposition and draw the deal away from common ground and hi features to your strengths. But not just for features' sake but rather because they match a need (possibly hidden) which

Stage 6. After the game has run a prescribed number of rounds, a halt is called and a progress review is made. The onus is now on the instructor to identify the progress made by both parties and advise where further

Stage 7. This is the penultimate



"The boss has gone over the top with this sales training exercise."

round with the combatants moving in towards their objectives, or fighting a rearguard. Stage 8 is the evaluation. Which

team has achieved what objectives and what did the customer think of it all? At this point the participants should start to conclude that it did not really matter which party they represented, the moral is the same.

Namely, that by skilful strategising, questioning and probing it is usually possible to lead a. situations, the saleforce should be able to get away from merely situation into the areas you are displaying an excellent memory for best qualified to fight on and features and become more skilful win on. The corollary is that if in the use of questioning to pull the deal will not let you do that customers' perceived requirements then you should "qualify-out" into areas only you can satisfy. or, to maintain the analogy, conduct an orderly retirement.

manager for OF1S at Burroughs.

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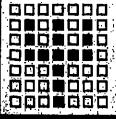
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For further information, please contact MARK IRENS, Advising Director, quoting reference

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and Manchester B. Discouler and January CHARLES BRODLEY & ASSOCIATES

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mail computer marketing company west f London is looking for a trakes mer-ating executive between the ages of 25-fit to join a sales team. of require an extravert person with good ducation, preferably a graduate. A back-round in computing would be an advan-ige. Fernings would be based on selary reaction that problems and opportunities usually de-

Please write with CV to Box 1229 (1

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> So, when a salesman cannot be found it could mean that he is disorganised, dis-honest, lazy, inefficient, certainly not management material and possibly looking for a new job.
> However, the most likely
> failing is the lack of an
> effective call planning

# A call planning system is simply a device which helps

It is undeniable that

concerning the activity of any salesman, there is also a considerable likelihood of

nefficiency. People seldom

hide those facets of their

nature which might increase

their esteem among their fel-

Por personnel exper-ionced in design, BIS Ap-plied Systems has a course which sims to improve the efficiency and reliability of

COMPUTER WEEKLY October 21 1982 53 SALES BIT Quality of Management -27

# Benefits of a call planning system

HAVING spent two weeks on the ramifications of maintaining effective terricalls for the week(s) ahead and takes into account such factors as geography, call frequency, client category, and special circumstances and priorities. the saga of sales documenta-

tion by discussing the merits of call planning.

A call planning system has several significant benefits, not least of which is its facility for comparing the "what was achieved" of the It is a system which tells the salesman and his supporting colleagues who, when, where and why, at a single glance. It is an essen-tial device in terms of both call report with what was intended. It also allows the salesman to start each day efficiency and discipline. A without the demotivation of effectively being unemsingle form is all that is required to create efficient means of communication. The essential elements are

■ Time/day

ployed. Yet these are not the only ramifications of operating a call planning system.

A salesman who is out of Company
Name of contact touch with the people supporting him is likely to be out of touch with sales Telephone number Purpose of call

Secretaries often have Overnight address and considerable difficulty telephone number
By sending a copy of the completed tabulation to interested parties prior to decontacting salespeople henever there is an emergency. Yet it is essential that rapid communications with the salesman is possible at parture, all supporting all times if the immediate people are in a position to provide the right kind of assistance and generally do

mand is to be put into effect. their jobs properly. As for making appointments, it is important that a Many salespeople operate like undercover agents, call planning system is accreeping from one clandescompanied by efficient, geo-graphically-oriented client tine meeting to another, as if they were peddling heroin rather than selling ethical products, breaking cover only to collect their expenses records in order to facilitate both sensible routeing and the possibility of unsche-duled calls on existing and and attend the monthly ma-

prospective clients in the same locality. It is also preferable that where there is mystery the call plan is generated two or three weeks in advance, rather than just one week alread. Most people manage to keep their diaries full at least a week ahead, so a two-week lead time tends to generate less "busy sig-nals" and is more likely to

avoid the pressure of squeezed-in appointments. Another good discipline is to arrange the first and last appointments for each day before those in the middle. It gives much greater flexi-bility for fitting in other ap-pointments and is usually worth at least a couple of

Alan Williams

Design, this five-day reai-

Worthing from December

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designed to review the system. It is a workshop principles and main features which covers all aspects of principles and main features of practical computer-based Called Structured Systems expert systems is being held dential course costs £615 + VAT. It will be held in Department of Mathematics, Statistics and Computing at the Polytechnic of North London. It includes 13-17. Details from Cherry Bigmore on 01-267 9237. demonstrations of systems in action and information on how to build such systems. The Japanes Fifth Seneration Project is utomatic expert systems automatic expert systems, embodied in very large scale, integrated circuits. Their deadline is 1990. Fee is \$40, and applications should be made before November 11. Details: 01-607 2789 ext

A SHORT course the resulting computer

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